# **Investor Presentation September 2021**

Prestonbrook Crossing | Frisco, TX

KIROGER

Regency Centers.

# Safe Harbor and Non-GAAP Disclosures

#### Forward-Looking Statements

Certain statements in this document regarding anticipated financial, business, legal or other outcomes including business and market conditions, outlook and other similar statements relating to Regency's future events, developments, or financial or operational performance or results, are "forward-looking statements" made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 and other federal securities laws. These forward-looking statements are identified by the use of words such as "may," "will," "should," "expect," "estimate," "believe," "intend," "forecast," "anticipate," "guidance," and other similar language. However, the absence of these or similar words or expressions does not mean a statement is not forward-looking. While we believe these forward-looking statements are reasonable when made, forwardlooking statements are not guarantees of future performance or events and undue reliance should not be placed on these statements. Although we believe the expectations reflected in any forward-looking statements are based on reasonable assumptions, we can give no assurance these expectations will be attained, and it is possible actual results may differ materially from those indicated by these forward-looking statements due to a variety of risks and uncertainties.

Our operations are subject to a number of risks and uncertainties including, but not limited to, those Risk factors described in our SEC filings. When considering an investment in our securities, you should carefully read and consider these risks, together with all other information in our Annual Reports on Form 10-K, Guarterly Reports on Form 10-Q and our other filings and submissions to the SEC. If any of the events described in the risk factors actually occur, our business, financial condition or operating results, as well as the market price of our securities, could be materially adversely affected. Forward-looking statements are only as of the date they are made, and Regency undertakes no duty to update its forward-looking statements except as required by law. These risks and events include, without limitation:

#### Risks Related to the COVID-19 Pandemic

Pandemics or other health crises, such as the COVID-19 pandemic, may adversely affect our tenants' financial condition, the profitability of our properties, and our access to the capital markets and could have a material adverse effect on our business, results of operations, cash flows and financial condition.

#### Risk Factors Related to Operating Retail-Based Shopping Centers

Economic and market conditions may adversely affect the retail industry and consequently reduce our revenues and cash flow, and increase our operating expenses. Shifts in retail trends, sales, and delivery methods between brick and mortar stores, e-commerce, home delivery, and curbside pick-up may adversely impact our revenues and cash flows. Changing economic and retail market conditions in geographic areas where our properties are concentrated may reduce our revenues and cash flow. Our success depends on the continued presence and success of our "anchor" tenants. A significant percentage of our revenues are derived from smaller "shop space" tenants and our net income may be adversely impacted if our smaller shop tenants are not successful. We may be unable to collect balances due from tenants in bankruptcy. Many of our costs and expenses associated with operating our properties may remain constant or increase, even if our lease income decreases. Compliance with the Americans with Disabilities Act and fire, safety and other regulations may have a negative effect on us.

#### **Risk Factors Related to Real Estate Investments**

Our real estate assets may decline in value and be subject to impairment losses which may reduce our net income. We face risks associated with development, redevelopment and expansion of properties. We face risks associated with the development of mixed-use commercial properties. We face risks associated with the acquisition of properties. We may be unable to sell properties when desired because of market conditions. Changes in tax laws could impact our acquisition or disposition of real estate.

#### Risk Factors Related to the Environment Affecting Our Properties

Climate change may adversely impact our properties directly, and may lead to additional compliance obligations and costs as well as additional taxes and fees. Geographic concentration of our properties makes our business more vulnerable to natural disasters, severe weather conditions and climate change. Costs of environmental remediation may impact our financial performance and reduce our cash flow.

#### **Risk Factors Related to Corporate Matters**

An uninsured loss or a loss that exceeds the insurance coverage on our properties may subject us to loss of capital and revenue on those properties. Failure to attract and retain key personnel may adversely affect our business and operations. The unauthorized access, use, theft or destruction of tenant or employee personal, financial or other data or of Regency's proprietary or confidential information stored in our information systems or by third parties on our behalf could impact our reputation and brand and expose us to potential liability and loss of revenues.

#### Risk Factors Related to Our Partnerships and Joint Ventures

We do not have voting control over all of the properties owned in our co-investment partnerships and joint ventures, so we are unable to ensure that our objectives will be pursued. The termination of our partnerships may adversely affect our cash flow, operating results, and our ability to make distributions to stock and unit holders.

#### **Risk Factors Related to Funding Strategies and Capital Structure**

Our ability to sell properties and fund acquisitions and developments may be adversely impacted by higher market capitalization rates and lower NOI at our properties which may dilute earnings. We depend on external sources of capital, which may not be available in the future on favorable terms or at all. Our debt financing may adversely affect our business and financial condition. Covenants in our debt agreements may restrict our operating activities and adversely affect our financial condition. Increases in interest rates would cause our borrowing costs to rise and negatively impact our results of operations. Hedging activity may expose us to risks, including the risks that a counterparty will not perform and that the hedge will not yield the economic benefits we anticipate, which may adversely affect us. The interest rates on our Unsecured Credit facilities as well as on our variable rate mortgages and interest rate swaps might change based on changes to the method in which LIBOR or its replacement rate is determined.

#### **Risk Factors Related to the Market Price for Our Securities**

Changes in economic and market conditions may adversely affect the market price of our securities. There is no assurance that we will continue to pay dividends at historical rates.

#### Risk Factors Relating to the Company's Qualification as a REIT

If the Parent Company fails to qualify as a REIT for federal income tax purposes, it would be subject to federal income tax at regular corporate rates. Dividends paid by REITs generally do not qualify for reduced tax rates. Certain foreign stockholders may be subject to U.S. federal income tax on gain recognized on a disposition of our common stock if we do not qualify as a "domestically controlled" REIT. Legislative or other actions affecting REITs may have a negative effect on us. Complying with REIT requirements may limit our ability to hedge effectively and may cause us to incur tax liabilities.

#### Risks Related to the Company's Common Stock

Restrictions on the ownership of the Parent Company's capital stock to preserve its REIT status may delay or prevent a change in control. The issuance of the Parent Company's capital stock may delay or prevent a change in control. Ownership in the Parent Company may be diluted in the future.

#### Non-GAAP disclosure

We believe these non-GAAP measures provide useful information to our Board of Directors, management and investors regarding certain trends relating to our financial condition and results of operations. Our management uses these non-GAAP measures to compare our performance to that of prior periods for trend analyses, purposes of determining management incentive compensation and budgeting, forecasting and planning purposes. We do not consider non-GAAP measures an alternative to financial measures determined in accordance with GAAP. The principal limitation of these non-GAAP financial measures is they may exclude significant expense and income items that are required by GAAP to be recognized in our consolidated financial statements. In addition, they reflect the exercise of management's judgment about which expense and income items are excluded or included in determining these non-GAAP financial measures. In order to compensate for these limitations, reconciliations of the non-GAAP financial measures we use to their most directly comparable GAAP measures are provided. Non-GAAP financial measures should not be relied upon in evaluating the financial condition, results of operations or future prospects of the Company. Nareit FFO is a commonly used measure of REIT performance, which the National Association of Real Estate Investment Trusts ("Nareit") defines as net income, computed in accordance with GAAP, excluding gains on sale and impairments of real estate, net of tax, plus depreciation and amortization, and after adjustments for unconsolidated partnerships and joint ventures. Regency computes Nareit FFO for all periods presented in accordance with Nareit's definition. Since Nareit FFO excludes depreciation and amortization and gains on sales and impairments of real estate, it provides a performance measure that, when compared year over year, reflects the impact on operations from trends in occupancy rates, rental rates, operating costs, acquisition and development activities. and financing costs. This provides a perspective of the Company's financial performance not immediately apparent from net income determined in accordance with GAAP. Thus, Nareit FFO is a supplemental non-GAAP financial measure of the Company's operating performance, which does not represent cash generated from operating activities in accordance with GAAP; and, therefore, should not be considered a substitute measure of cash flows from operations. The Company provides a reconciliation of Net Income Attributable to Common Stockholders to Nareit FFO. Core Operating Earnings is an additional performance measure that excludes from Nareit FFO: (i) transaction related income or expenses (ii) gains or losses from the early extinguishment of debt; (iii) certain non-cash components of earnings derived from above and below market rent amortization, straight-line rents, and amortization of mark-to- market of debt adjustments; and (iv) other amounts as they occur. The Company provides a reconciliation of Net Income to Nareit FFO to Core Operating Earnings.

# Regency Overview (1)



Village at La Floresta | Los Angeles, CA

# Regency's Unequaled Strategic Advantages

#### High Quality Open-Air Shopping Center Portfolio

- 80% grocery-anchored neighborhood & community centers
- Necessity, service, convenience, and value retailers serving the essential needs of our communities
- Well located in affluent, infill suburban trade areas

#### **Best-In-Class Operating Platform**

- 22 offices throughout the country working with tenants and vendors at 400+ properties
- Unparalleled team of experienced professionals with local expertise and strong tenant relationships
- Intense asset management model enables close communication with tenants

#### **Strong Value Creation Pipeline**

- Deep pipeline of flexible development and redevelopment opportunities
- Well-positioned to create value over the long-term

#### **Balance Sheet and Liquidity Strength**

- Low leverage with limited near-term maturities
- Debt to EBITDA*re* of 5.3x
- ~\$1.2B of liquidity comprised of full revolver availability



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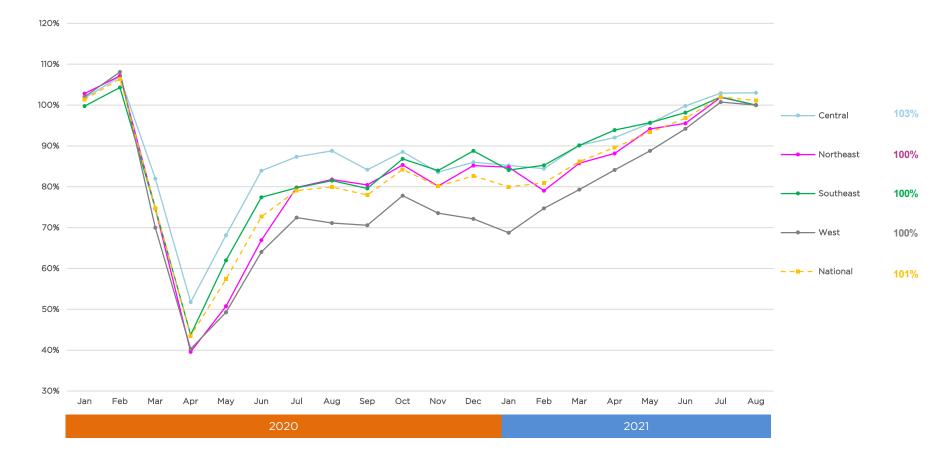
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Aventura Shopping Center | Miami, FL

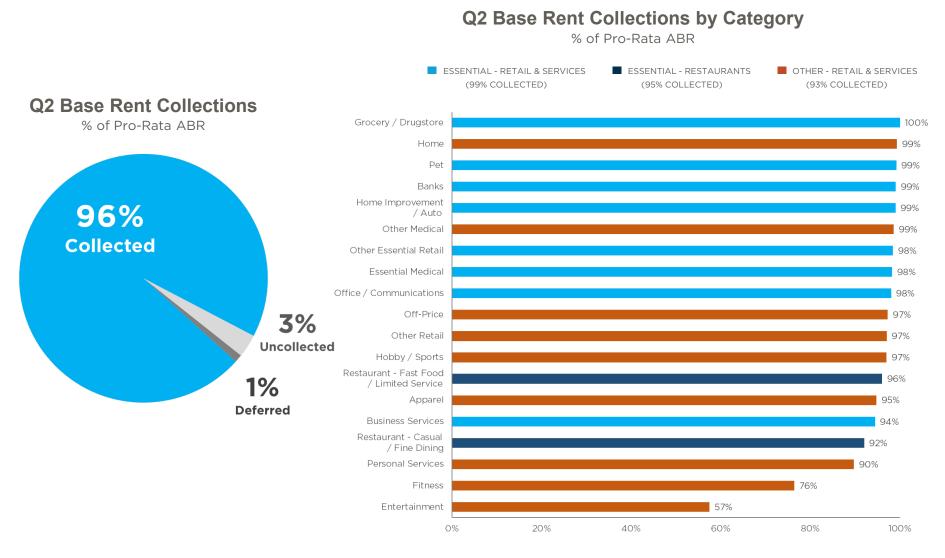
### Regency Portfolio Foot Traffic<sup>(1)</sup> % of 2019 Foot Traffic, as of August 31, 2021

Through August 2021, foot traffic in Regency's portfolio has recovered to or above **100%** of 2019 foot traffic levels.



# O2 Base Rent Collections

As of August 2, 2021

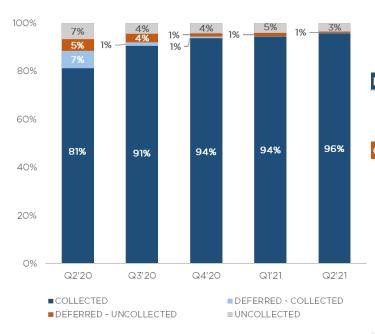


REGENCY CENTERS

# Base Rent Collection Trajectory

#### As of August 2, 2021

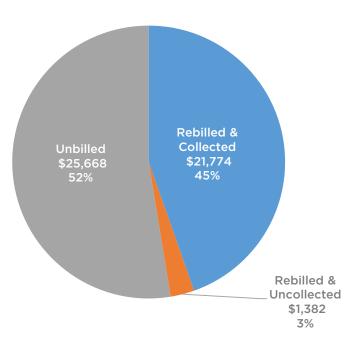
#### Base Rent Collections by Period % of Pro-Rata ABR



		Base Rent Collected				
Tenant Category	% of ABR <sup>(1)</sup>	Q2'20	Q3′20	Q4′20	Q1′21	Q2′21
ESSENTIAL - RETAIL & SERVICES	45%	97%	98%	99%	99%	99%
Grocery/Drugstore	23%	100%	100%	100%	100%	100%
Business Services	5%	88%	91%	94%	95%	94%
Banks	4%	100%	100%	100%	100%	99%
Office/Communications	3%	97%	98%	99%	97%	98%
Pet	3%	94%	99%	98%	99%	99%
Other Essential Retail	3%	97%	97%	97%	98%	98%
Essential Medical	2%	92%	93%	98%	98%	98%
Home Improvement/Auto	2%	98%	100%	100%	100%	99%
ESSENTIAL - RESTAURANTS	19%	76%	87%	90%	91%	95%
Restaurant - Fast Food/Limited Service	13%	78%	89%	93%	93%	96%
Restaurant - Casual/Fine Dining	6%	72%	81%	86%	87%	92%
OTHER - RETAIL & SERVICES	36%	64%	83%	89%	90%	93%
Personal Services	7%	65%	77%	84%	85%	90%
Off-Price	5%	52%	71%	92%	96%	97%
Apparel	5%	67%	90%	93%	96%	95%
Hobby/Sports	5%	70%	94%	98%	97%	97%
Other Medical	4%	75%	96%	98%	99%	99%
Fitness	4%	49%	63%	68%	69%	76%
Home	3%	69%	97%	99%	99%	99%
Other Retail	2%	84%	92%	96%	96%	97%
Entertainment	1%	29%	47%	56%	38%	57%
Deferred Rent - Collected		7%	1%	1%	0%	0%
Total Rent Collected		88%	92%	95%	95%	96%
Total Rent Deferred & Uncollected		5%	4%	1%	1%	1%
Total Rent Collected / Deferred		93%	96%	96%	96%	97%

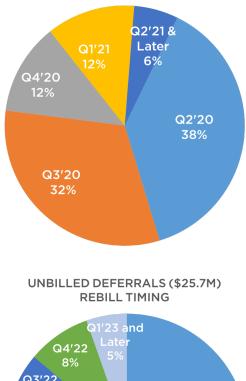
#### Deferral Agreement Status As of June 30, 2021

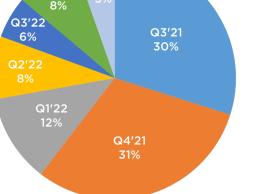
Total Executed Deferrals (\$48.8M) (in \$000s)



	Total Executed	Unbilled
	Deferrals	Deferrals
Cash Basis Tenants	\$28,166	\$17,493
Accrual Tenants	20,657	\$8,175
Total	\$48,824	\$25,668

#### UNBILLED DEFERRALS (\$25.7M) PERIOD ORIGINALLY BILLED





#### National/Regional vs. Local Tenant Collection Status As of August 2, 2021

#### Q2'20 Q3'20 Q4'20 Q1'21 Q2'21 Local 3% 2% 100% 2% 22% 5% 7% 1% 1% 9% 10% 3% 10% 9% 1% 1% 5% 2% 1% 3% 5% 7% 6% 2% 80% 8% National & Regional 78% 60% 97% 96% 96% 93% 92% 89% 88% 83% 83% 40% **Composition of Unbilled** 76% **Deferred Rent** (\$25.7M) 20% 0% Local National/ Local National/ Local National/ Local National/ Local National/ Local 29% Regional Regional Regional Regional Regional ■ COLLECTED DEFERRED - COLLECTED DEFERRED - UNCOLLECTED UNCOLLECTED National & Regional 71%

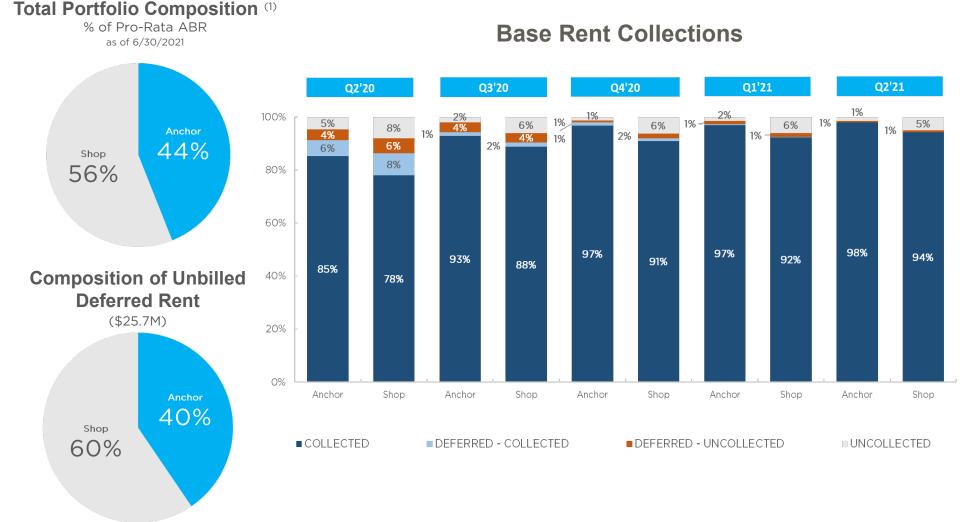
**Base Rent Collections** 

#### **Total Portfolio Composition**<sup>(1)</sup> % of Pro-Rata ABR

as of 6/30/2021

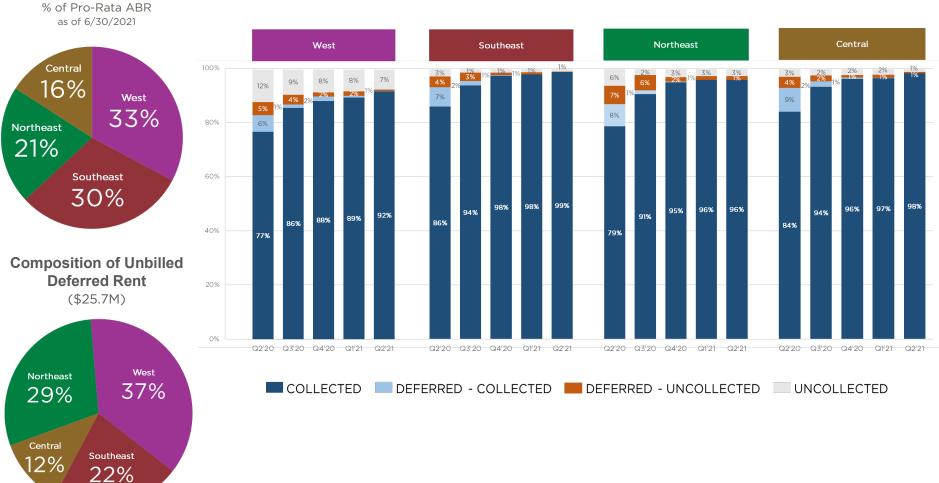
(1) Local tenants defined as <3 locations; National/Regional tenants defined as ≥3 locations

### Anchor vs. Shop Tenant Collection Status As of August 2, 2021



#### **Regional Collection Status** As of August 2, 2021

**Total Portfolio Composition** 

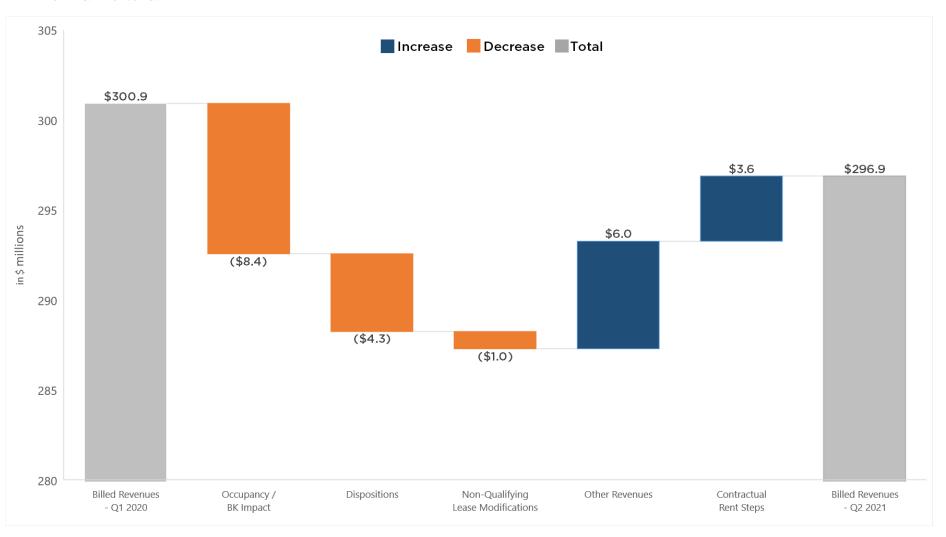


**Base Rent Collections** 



Ballard Blocks | Seattle, WA

# Progression of Total Billings, Deferrals and Other Revenue



\* Other Revenues represents seasonal and timing differences between revenues booked in 1Q20 vs. those booked in 2Q21 for items including lease termination fee income, seasonal percentage rent, and outsized recoveries due to expense reconciliations.

\* Occupancy / BK Impact represents the decline in base rent and recoveries related to the reduction in occupancy and other bankruptcy impacts.

\* Non-Qualifying Lease Modifications' represents revenue associated with lease modification agreements that did not qualify for FASB's COVID-19 relief.

**Composition of Current Period Billings/Deferrals and Other Revenue** 

### O2 2021 Supplemental COVID Disclosure

For the Three Months Ended June 30, 2021

Composition of Lease Income	Tot	al Pro-Rata		Collected & Other	Accrued	Reserved
Base Rent Recoveries from Tenants		213,678		Composition of 2Q21 Billings Only		
		77,134	\$300,000	Compos	sition of 2Q21 Billings	Only
Percentage Rent, Termination Fees, and Other Lease Income		6,063	+)		10,116	- Uncollected -
Current Period Billings/Deferrals & Other Revenue	\$	296,875			3,847	Cash Basis: \$10,116
Uncollectible Lease Income, net		6,929				(3%)
Non-Cash Revenues <sup>(1)</sup>		7,426				
Total Lease Income	\$	311,230	\$250,000			
Lease Income Accrual Reconciliation	Tota	al Pro-Rata				
Collected - Billed Base Rent/Recoveries & Other Revenue <sup>(2)</sup>	\$	282,912	\$200,000			
Uncollected - Base Rent/Recoveries - Accrual Basis	·	3,847	+)			
Uncollected - Base Rent/Recoveries - Cash Basis <sup>(3)</sup>		10,116				
Current Period Billings/Deferrals & Other Revenue	\$	296,875				
Uncollectible Lease Income - 2021 Billings (4)		(4,851)				
Recovery of Prior Period 2020 Reserves, net (6)		11,780	\$150,000	Total Billings &	282,912	Recognized
Non-Cash Revenues <sup>(1)</sup>		7,426		\$296,875		Revenue: \$286,759
Total Lease Income	\$	311,230		. ,		(97%)
			\$100,000			
Composition of Uncollectible Lease Income		al Pro-Rata				
Jncollectible Lease Income - 2021 Billings <sup>(4)</sup>	\$	(4,851)				
Recovery of Prior Period 2020 Reserves, net <sup>(6)</sup>		11,780				
Total Uncollectible Lease Income	\$	6,929	\$50,000			
Current Period Deferred Rent	Tot	al Pro-Rata				
Deferred Rent - Accrued	\$	138				
Deferred Rent - Reserved	-	1,713	\$0 —			
Total Deferrals <sup>(7)</sup>	\$	1,851		Three M	onths Ended June	30, 2021

(1) Includes pro-rata share of straight line rent on lease income, net of uncollectible amounts, and above/below market rent amortization.

(2) Unbilled recoveries are included in Other Revenues, and represent unbilled amounts for quarterly, semi-annual and annual payers of property expenses.

(3) Represents Base Rent and Recoveries deemed uncollectible associated only with billings during the three months ended June 30, 2021.

(4) Represents Base Rent and Recoveries deemed uncollectible associated with billings during the three months ended June 30, 2021, net of the collection of \$5.3 million reserved during the three months ended March 31, 2021.

(5) Represents Base Rent and Recoveries deemed uncollectible associated with billings during the six months ended June 30, 2021.

(6) Represents the collection of Base Rent and Recoveries previously reserved during the year ended December 31, 2020, net of 2020 Tenant Receivables associated with tenants converted to cash basis during the current period.

(7) Contractual deferrals of rent and recoveries billed and recognized in the current period ended June 30, 2021.

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**Composition of Current Period Billings/Deferrals and Other Revenue** 

### O2 2021 Supplemental COVID Disclosure

For the Six Months Ended June 30, 2021

Composition of Lease Income		Total Pro-Rata		Collected & Other	Accrued	Reserved	
Base Rent		426,407		Composition of YTD 2021 Billings Only			
Recoveries from Tenants		147,863	\$600,000	Composi		-	
Percentage Rent, Termination Fees, and Other Lease Income		13,035			23,228	Uncollected - Cash Basis:	
Current Period Billings/Deferrals & Other Revenue	\$	587,305			7,043	\$23,228	
Uncollectible Lease Income, net		9,290				(4%)	
Non-Cash Revenues <sup>(1)</sup>		15,095	\$500,000				
Total Lease Income	\$	611,690					
Lease Income Accrual Reconciliation	Tota	al Pro-Rata					
Collected - Billed Base Rent/Recoveries & Other Revenue <sup>(2)</sup>	\$	557,034	\$400,000				
Uncollected - Base Rent/Recoveries - Accrual Basis		7,043					
Uncollected - Base Rent/Recoveries - Cash Basis <sup>(5)</sup>		23,228					
Current Period Billings/Deferrals & Other Revenue	\$	587,305					
Uncollectible Lease Income - 2021 Billings <sup>(5)</sup>		(23,228)	\$300,000				
Recovery of Prior Period 2020 Reserves, net (6)		32,518	\$300,000	Total Billings & 🦳	557,034	Recognized	
Non-Cash Revenues (1)		15,095		Other Revenue: \$587,305	337,034	Revenue: \$564,077	
Total Lease Income	\$	611,690		<i></i>		(96%)	
			\$200,000				
Composition of Uncollectible Lease Income	Tota	al Pro-Rata					
Uncollectible Lease Income - 2021 Billings <sup>(5)</sup>	\$	(23,228)					
Recovery of Prior Period 2020 Reserves, net <sup>(6)</sup>		32,518					
Total Uncollectible Lease Income	\$	9,290	\$100,000				
Current Period Deferred Rent	Tota	al Pro-Rata					
Deferred Rent - Accrued	\$	892					
Deferred Rent - Reserved	·	3,749	\$0 —			J	
Total Deferrals <sup>(7)</sup>	\$	4,641		Six Mo	nths Ended June 3	0, 2021	

(1) Includes pro-rata share of straight line rent on lease income, net of uncollectible amounts, and above/below market rent amortization.

(2) Unbilled recoveries are included in Other Revenues, and represent unbilled amounts for quarterly, semi-annual and annual payers of property expenses.

(3) Represents Base Rent and Recoveries deemed uncollectible associated only with billings during the three months ended June 30, 2021.

(4) Represents Base Rent and Recoveries deemed uncollectible associated with billings during the three months ended June 30, 2021, net of the collection of \$5.3 million reserved during the three months ended March 31, 2021.

(5) Represents Base Rent and Recoveries deemed uncollectible associated with billings during the six months ended June 30, 2021.

(6) Represents the collection of Base Rent and Recoveries previously reserved during the year ended December 31, 2020, net of 2020 Tenant Receivables associated with tenants INVESTOR PRESENTATION converted to cash basis during the current period.

(7) Contractual deferrals of rent and recoveries billed and recognized in the current period ended June 30, 2021.

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# 2021 Earnings Guidance Summary

#### Full Year 2021 Guidance

All figures pro-rata and in thousands, except per share data

	Current	Previous
Net Income Attributable to Common Stockholders per diluted share	\$1.95 - \$2.03	\$1.43 - \$1.53
Nareit Funds From Operations ("Nareit FFO") per diluted share	\$3.74 - \$3.82	\$3.33 - \$3.43
Core Operating Earnings per diluted share <sup>(1)</sup>	\$3.50 - \$3.58	\$3.16 - \$3.26
Same Property Net Operating Income ("SPNOI") Growth (ex. termination fees) Included Impact of 2020 Reserve Collection on SP NOI Range	+13.5% to +15.5% <i>+650bps</i>	+6.0% to +8.5% <i>+425bps</i>
Certain Non-Cash Items <sup>(2)</sup>	+/- \$28,500	+/- \$30,000
Net G&A Expense	\$77,000 - \$79,000	\$77,000 - \$81,000
Net Interest Expense	\$165,500 - \$166,500	\$164,000 - \$165,000
Recurring Third Party Fees & Commissions	\$24,500 - \$25,500	\$23,000 - \$24,000
Transaction Income (JV Promote)	+/- \$13,000	-
Development and Redevelopment Spend	+/- \$150,000	+/- \$150,000
Acquisitions <i>Cap rate (weighted average)</i>	+/- \$178,000 <i>5.5%</i>	+/- \$0 <i>0.0%</i>
Dispositions <i>Cap rate (weighted average)</i> <sup>(3)</sup>	+/- \$200,000 5.5% - 6.0%	+/- \$150,000 <i>5.5% - 6.0%</i>

(1) Core Operating Earnings excludes certain non-cash items, including straight-line rents, above/below market rent amortization, and amortization of mark-to-market debt, as well as transaction related income/expenses and debt extinguishment charges.

<sup>(2)</sup> Includes above and below market rent amortization, straight-line rents, and amortization of mark-to-market debt adjustments.

<sup>(3)</sup> Weighted average cap rates exclude non-income producing assets (dispositions of \$48 million).

# Nareit FFO – '20 Actual to '21 Guidance Reconciliation

·	Low	Mid	High	
2020 Nareit FFO Per Diluted Share	\$2.95	\$2.95	\$2.95	Guidance
Same Property Net Operating Income (ex. Term Fees, Dispos.)	0.52	0.57	0.61	+13.5% to +15.5% (2020 Reserve Collection +650bps)
Non-Same Property Net Operating Income (ex. Term Fees, Dispos.)	(0.03)	(0.03)	(0.03)	Development NOI & Non-SP Pool
NOI Impact of 2020 and 2021 Transactions	(0.03)	(0.03)	(0.03)	Dispositions +/- \$200M at 5.5-6.0% Acquisitions +/- \$178M at 5.5%
Lease Termination Fee Income, net	(0.03)	(0.03)	(0.03)	+/- \$2,000
Non-Cash Revenues (S/L Rent, Above/Below Mkt Rent)	0.06	0.06	0.06	+/- \$28,500
G&A (net of overhead capitalization)	(0.03)	(0.04)	(0.04)	\$77,000 - \$79,000
Net Interest Expense	0.09	0.09	0.09	\$165,500 - \$166,500
Third Party Management Fees	0.00	0.00	0.00	\$24,500 - \$25,500
Transaction Income (JV Promote)	0.08	0.08	0.08	+/- \$13,000
Debt Extinguishment & Dead Deal Costs, Other Expenses	0.16	0.16	0.16	No changes to prior guidance
2021 Nareit FFO Per Diluted Share Guidance	\$3.74	\$3.78	\$3.82	Guidance of \$3.74 - \$3.82
Reconciliation from Nareit FFO to Core Operating Earnings				
Non-Cash Revenues and Debt Mark-to-Market	(0.16)	(0.16)	(0.16)	
Transaction Income (JV Promote)	(0.08)	(0.08)	(0.08)	
2021 Core Operating Earnings Per Diluted Share Guidance	\$3.50	\$3.54	\$3.58	Guidance of \$3.50 - \$3.58

Note: Share count impact is embedded in per share amounts. 2021 weighted average diluted share count (Nareit FFO & COE) is +/- 171,500, up from +/- 171,000 previously Note: All figures pro-rata and in thousands, except per share data and as otherwise noted.

- Higher Same-Property NOI Forecast We are increasing the SP NOI guidance range to +13.5 to +15.5% from +6.0 to +8.5% previously (see following page for additional detail on SP NOI drivers and reconciliation to current range)
  - Primary drivers include higher collection rate on 2021 billings and higher collection of 2020 reserved revenues
- Accretive Investment \$178M purchase of partner's 80% share of USAA JV portfolio, closed on August 1, 2021
  - Incremental NOI partially offset by impact to interest expense, share count (see note above), and fee income н.
- JV Promote Income Following the liquidation of the USAA joint venture, Regency will recognize \$13M (8c per share) of promote income in the third guarter of 2021 REGENCY CENTERS

# SP NOI – Guidance Reconciliation

	Low	Mid	<u>High</u>	Comments
<u>Previous</u> 2021 SP NOI % Guidance (Ex. Term Fees)	6.0%	7.25%	8.5%	P <b>revious SP NOI range of +6.0% to +8.5%</b> included +425bps (at the midpoint) of impact from 2020 reserve collection (+/-\$30M)
Additional Core Im	provement	+ 500bps		* Higher rent collection rate on cash basis tenants * Lower move-out activity * Higher recovery rate in 2Q
Additional 2020 Reserve	e Collection	+ 225bps		* New SP NOI Midpoint: +650bps (+/-\$45M) * Previous SP NOI Midpoint: +425bps (+/-\$30M)
<u>New</u> 2021 SP NOI % Guidance (Ex. Term Fees)	13.5%	14.5%	15.5%	N <b>ew SP NOI range of +13.5% to +15.5%</b> includes +650bps (at the midpoint) of impact from 2020 reserve collection (+/-\$45M)

- 1) Additional Core Improvement, +500bps Increase The assumption for additional core improvement is primarily driven by higher assumed rent collection on cash basis tenants (actual in 2Q and forecasted in 2H21), lower assumed move-out activity vs. prior expectations, and a higher recovery rate in 2Q21 (driven by expense reconciliations)
  - We expect continued improvement in the cash basis collection rate in 2H21 off of a higher 2Q base
- 2) Additional 2020 Reserve Collection, +225bps Increase We are collecting incrementally more revenues from cash basis tenants that had been reserved during 2020
  - As of June 30, 2021, we've collected a total of ~\$32M of revenues reserved in 2020 (reflected in 1H21 results)
  - As of July 31, 2021, we've collected a total of ~\$35M of revenues reserved in 2020
  - At the midpoint, our new guidance range assumes we collect +/-\$45M of revenues reserved during 2020 (up from +/-\$30M previously)



### Low Leverage and Conservative Debt Covenant Ratios

Regency maintains a long-standing commitment to balance sheet strength and stands today with immediate liquidity of \$1.2 billion.

Total Pro-Rata Share Leverage Ratios	6/30/21 <sup>(1)</sup>
Net debt-to-Operating EBITDA <i>re</i>	5.3x
Fixed charge coverage	3.9x
Interest coverage	4.3x

Unsecured Public Debt Covenants	Required	6/30/21
Fair Market Value Calculation Method Covenants <sup>(2)(3)</sup>		
Total Consolidated Debt to Total Consolidated Assets	≤ 65%	27%
Secured Consolidated Debt to Total Consolidated Assets	≤ 40%	3%
Consolidated Income for Debt Service to Consolidated Debt Service	≥ 1.5x	4.6x
Unencumbered Consolidated Assets to Unsecured Consolidated Debt	>150%	375%

(1) Trailing 12 months.

(2) For a complete listing of all Debt Covenants related to the Company's Senior Unsecured Notes, as well as definitions of the above terms, please refer to the Company's filings with the Securities and Exchange Commission.

### Strong Balance Sheet Position



**Capital Structure** 

### Debt Maturity Profile as of June 30, 2021

Regency aims to have < 15% of total debt maturing in any given year



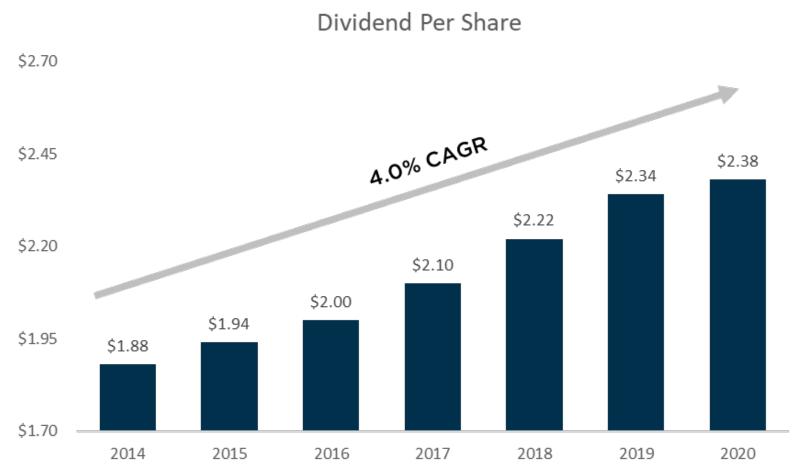
Equity

- Unsecured Debt Bonds
- Unconsolidated Debt Secured
- Consolidated Debt Secured

Wtd Avg Interest Rate:	3.8%
Wtd Avg Yrs to Maturity:	9+ Yrs
Total Pro-Rata Debt:	\$4.2B

### Dividend Growth Track Record

Regency has consistently grown dividends per share since 2014 and maintained payment of its dividend through the COVID-19 pandemic



REGENCY CENTERS



#### HIGH QUALITY OPEN-AIR SHOPPING CENTER PORTFOLIO

### Significant Presence in Top Markets with Strategic Advantages from National Breadth & Local Expertise

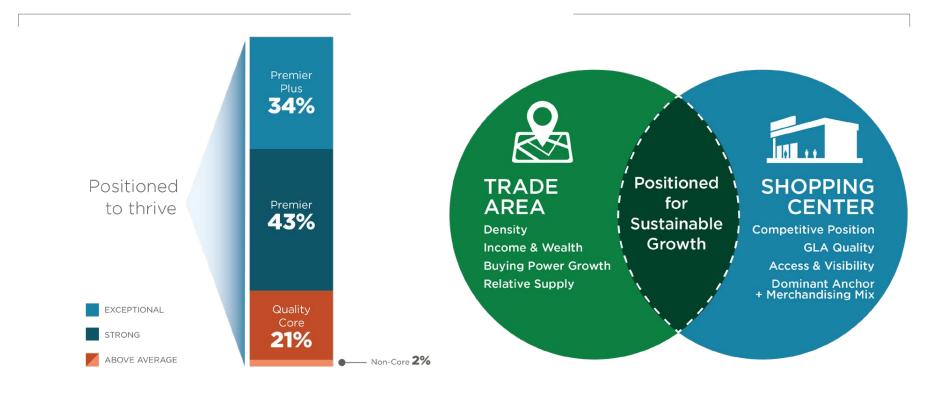
TOP STATES / REGIONS	TOP 5 MARI	KETS	ATTRACTIVE OVERALL I		
<ul> <li>&gt;20% of ABR</li> <li>11% - 20% of ABR</li> <li>5% - 10% of ABR</li> <li>&lt;5% of ABR</li> </ul>	Miami San Francisco Los Angeles New York Washington, DC	% of ABR           12%           11%           8%           7%           5%	Average trade area population Median household income College educated *Within 3-mile radius	Regency 127,000 \$100,000 48%	<b>Peers</b> <sup>i</sup> 114,000 \$91,000 42%
SAN FRANCISCO BAY AREA	DENVER	MINNEAPOLIS &	CINCINNAT	LADELPHIA TIMORE HINGTON, DC MID-ATLANTIO % of ABR GLA (in thousands) 6,	8%

i. Peers are BRX, RPAI, ROIC, KIM, FRT, and SITC.

\*Source: Evercore ISI Annual Demographic Update March 2021, BofA's assessment of US shopping center REITs 8th edition June 2020

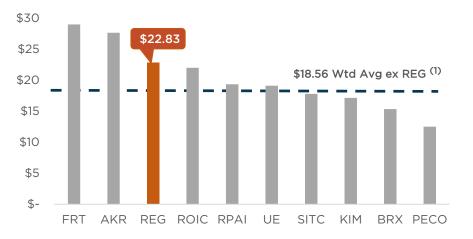
## Premier Asset Quality & Trade Areas

Premier centers are those with inherent characteristics that will position a center for long-term competitive advantages, resulting in superior NOI growth, including strong trade areas that feature buying power and spending growth surrounding a shopping center with a top competitive position



#### Asset Quality DNA (1)

# High Quality, Well Located Portfolio



#### Annual Base Rent Per Square Foot



The Hub Hillcrest Market | San Diego

50

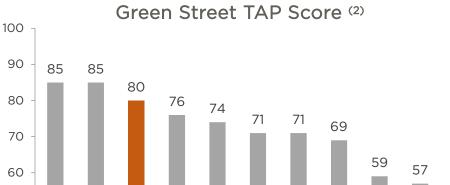
FRT

AKR REG



Mellody Farm | Chicago, IL

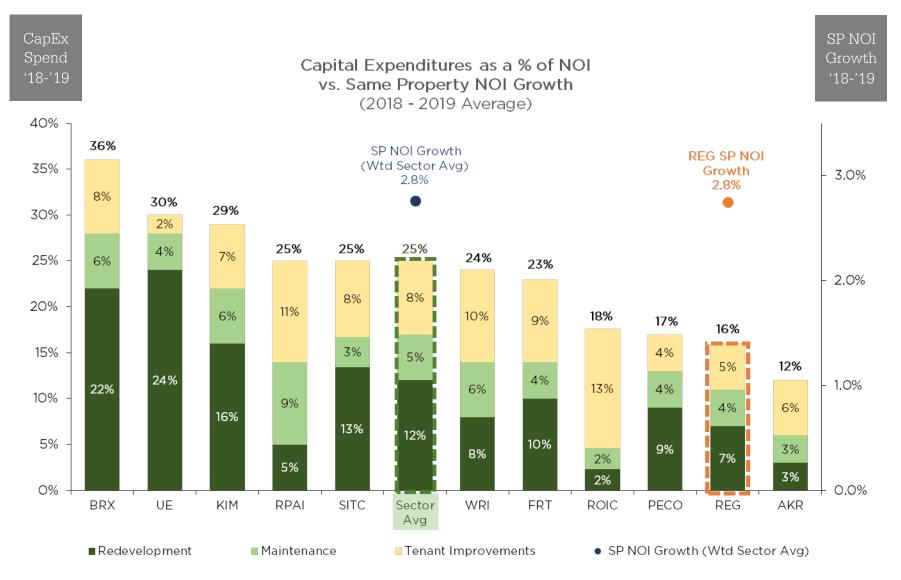
Weighted average based on respective GLA per Green Street
 Source: Green Street Strip Center Sector Update 8/26/2021



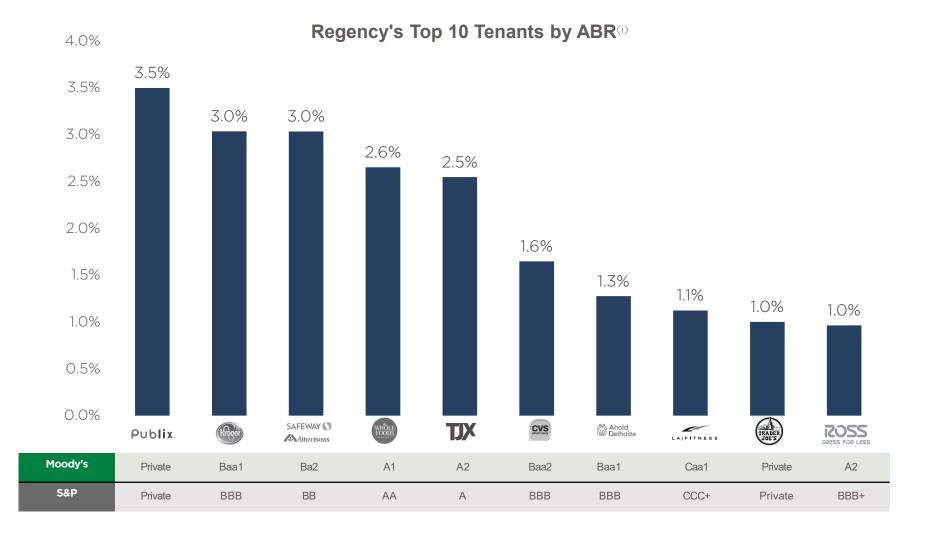
REGENCY CENTERS 28

UE ROIC KIM SITC RPAI PECO BRX

# Below-Average Capital Required to Drive SP NOI Growth



### Strong Top Tenant Roster 6 of Regency's Top 10 Tenants are High-Performing Grocers



# Grocery-Anchored Advantage

- A focus on necessity, service, convenience, and value is increasingly critical in today's environment.
- Regency's shopping center portfolio is 80% groceryanchored, with grocer sales that averaged >\$750 PSF in 2020 (+11% from 2019 sales).
- Grocery-anchored centers located close to the customer are the foundation of a successful multi-channel strategy, allowing customers to buy online and pick-up in store, or conveniently access the store for an in-store experience.



**Regency Grocer Sales** <sup>(i)</sup>

Portfolio Avg Sales: ~\$750 PSF Portfolio Avg Occupancy Cost: 2.0%



GROCER SALES

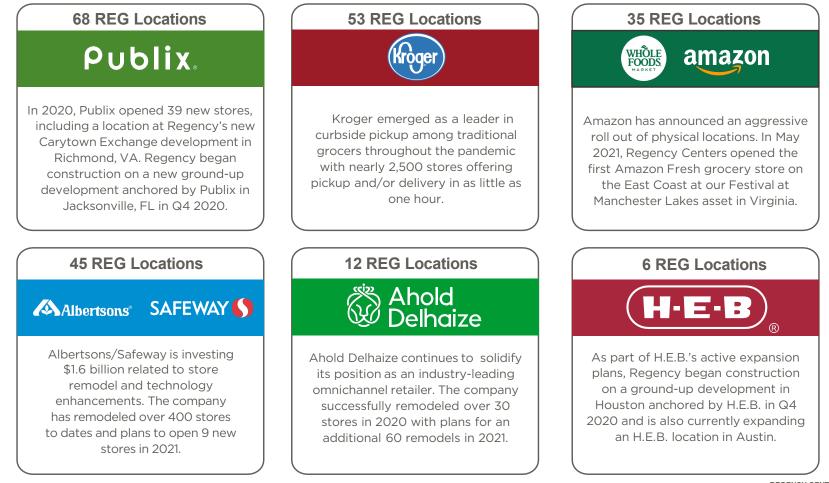
Hancock Center | Austin, TX



The Field at Commonwealth | Washington, D.C.

# Connecting with Thriving Grocers

Top grocers are investing in their physical and digital footprint to provide a seamless and differentiated shopping experience to meet the evolving needs of their customers



# Continued Evolution of Physical Retailing

Brick and mortar retailers and landlords have continued to adapt to the evolving retail landscape. Some trends accelerated during the COVID-19 pandemic, while others have taken shape. Regency is working with, partnering with, and helping our tenants adapt to the new normal.



#### Creative Use of Common Spaces

We have enabled retailers such as restaurant and fitness operators to have greater access to outdoor common areas, allowing for social distancing and enhancing the customer experience.

#### Well-Located Physical Stores are Paramount

Shopping patterns will continue to evolve, but it's never been more important for businesses to be connected to customers both physically and digitally to provide a seamless experience. Retailers continue to place a premium on best-inclass centers in desirable trade areas. Curbside Pick-Up is Here to Stay

In addition to allowing retailers space for easier curbside pick-up, we've rolled out our own "Pick-Up & Go Zones" at select properties – dedicated parking stalls with easily-identifiable signage.

#### Suburbanization Trend Benefits Our Centers

The strong single family housing market is evidence of continued growth in suburban areas. The trend toward "work from home," and likely permanence of flexible work, also benefits the daytime population at our centers.

### Expanding Retailers

Best-in-Class Operators Opening New Locations in High-Quality Open-Air Centers

In addition to expanding grocers, Regency continues to negotiate and sign leases with relevant retailers around the country in numerous categories

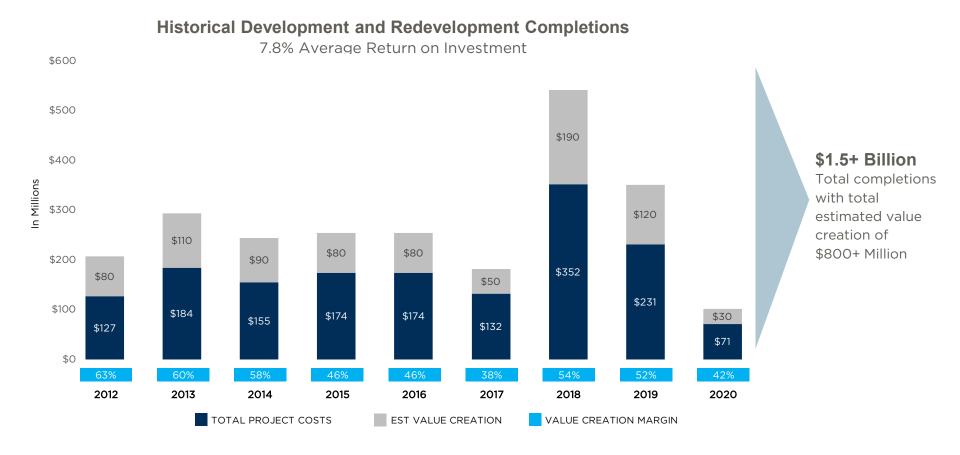




# Development & Redevelopment

Leading to Significant Value Creation

Regency invests in Premier Shopping Centers with dominant anchors and a focus on long-term growth potential



### Investments Update

As of June 30, 2021, Regency's in-process redevelopment and development projects total \$346 million at 7-8% estimated stabilized yields, and are ~50% funded. We anticipate project spend of \$150 — \$200 million annually over the next five years.



#### **In-Process Developments & Redevelopments**

Status as of:	6/30/2021	Total
Regency's Estimated Net Project Costs	\$346M	2021
% of Project Costs Incurred	50%	2022
Remaining Project Costs	\$173M	2023+

Estimated Spend by Year on In-Process Projects

i. The \$73M shown above represents Regency's remaining estimated 2021 spend for in-process projects only. Regency's 2021 full year development and redevelopment spend guidance of +/- \$150M includes both in-process and pipeline projects.

\$173M

\$73M<sup>(i)</sup>

\$94M

\$6M

# In-Process Projects



In-Process Re/Development Projects\* > \$10M Total Project Costs

\*Estimated Regency total projects costs shown by project in parenthesis (as of 6/30/2021). Scope, economics and timing of re/development programs and projects could change materially from estimates provided. For further project details, please reference the Company's latest published quarterly supplemental.

# Best-In-Class Operating Platform

6

BIT

# **Operational Best Practices**



**Pick-Up and Go Zones** - In response to the rapid growth in online ordering and curbside pick-up, and as a resource and benefit for our tenants, Regency began installing designated curbside pick-up parking spots at shopping centers around the country called "Pick-Up and Go Zones".



**Fresh Look®** isn't just a philosophy; it's the driving force behind creating ideal locations with best-in-class retailers representative of the communities we serve. We combine unique placemaking designs with the right merchandising mixes, and connect with our shoppers through community outreach and an active social media presence. These innovative destinations are crafted one at a time by our team.



**Big Data** - Smart phone tracking technology allows us to see the number of visits to our centers each day/ week/year, who our visitors are (via demographic insights), and our center's relative competitive position within each trade area. By tracking these metrics, we can make inferences on how to constantly improve our centers' merchandising mix, performance, and the community it serves.

### Experienced and Deep Management Team



Lisa Palmer President and CEO Years of Experience Regency 25 | Industry 25



Mike Mas Executive Vice President, Chief Financial Officer Years of Experience Regency 18 | Industry 18



**Jim Thompson** Executive Vice President, Chief Operating Officer

Years of Experience Regency 40 | Industry 40



Alan Roth East Region Senior Managing Director

Years of Experience Regency 24 | Industry 25



Nick Wibbenmeyer West Region Senior Managing Director

Years of Experience Regency 16 | Industry 19



Krista Di laconi Northeast/Mid-Atlantic Region Managing Director

Years of Experience Regency 5 | Industry 27



Patrick Krejs Central Region Managing Director

Years of Experience Regency 25 | Industry 31



Scott Prigge Property Operations Managing Director

Years of Experience Regency 24 | Industry 28

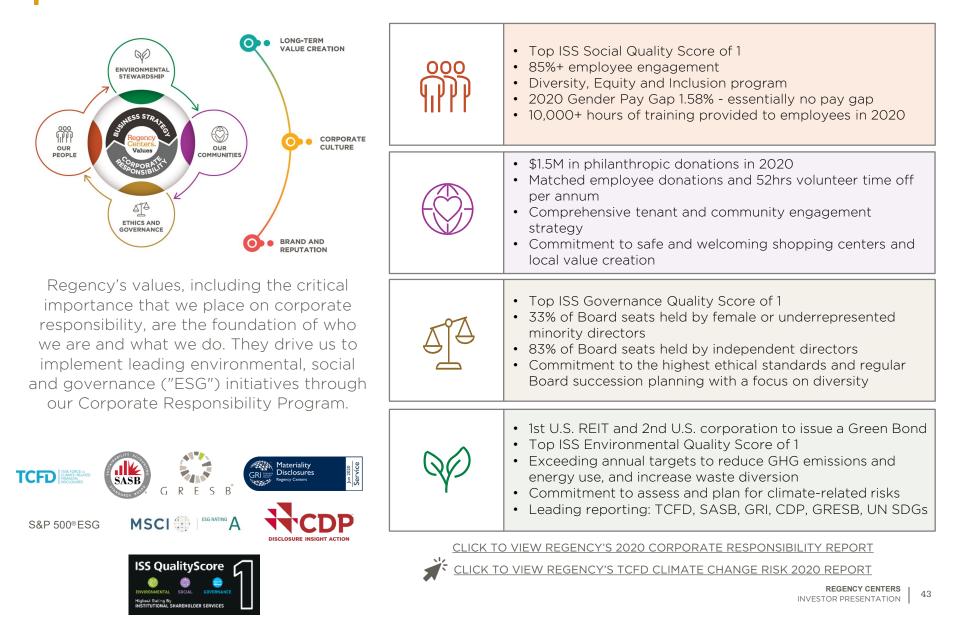


Our 22 regional offices located in the markets we operate give us an

REGENCY CENTERS INVESTOR PRESENTATION 41

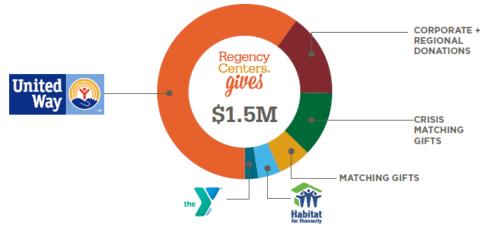


# Regency's Approach to Corporate Responsibility



# Our People & Our Communities

- Our people are our most fundamental asset
- We strive to hire and retain the best talent in our local and regional markets
- We focus on improving and supporting our communities
- Inherent in Regency's culture is a great passion for philanthropic efforts



#### **2020 Philanthropic Contributions**



#### Regency is focused on actions to cultivate a workplace that promotes and supports a diverse and inclusive environment for all employees:

- Made the <u>CEO Diversity and Inclusion Pledge</u>
- Implementing a three-year DEI strategy
- Launched Employee Resource Groups
- Unconscious bias education program
- Enhanced recruiting partnerships and practices



# Ethics and Governance

Our Board maintains a long-standing commitment to succession planning, refreshment, and diversity



Separated the roles of Chairman and CEO in 2020.

Added new experience to the Board, including expertise in retail, human capital and technology/cyber risk.

- We have 3 female Board members (25%), and received a "W" award in 2019 from the 2020 Women on Boards organization
- Following the appointment of a new director in May 2021, 33% of our Board seats are held by women or underrepresented minorities
- Stalwart adherence to ethical behavior and oversight
- Consistently receive the highest corporate governance score from shareholder advisory firm Institutional Shareholder Services (ISS)
- All employees receive training on the refreshed Code of Business Conduct and Ethics, as well as in cyber security awareness
- We conduct robust Business Continuity Planning to ensure resilience in our business and portfolio

## Environmental Stewardship

- 1st U.S. REIT and 2nd U.S. corporation to issue a Green Bond
- Focus on sustainable building practices and climate resilience
- Exceeding goals to reduce GHG emissions and energy use, and increase waste diversion
- Leading reporting: TCFD, SASB, CDP, GRESB, UN SDGs
- Commitment to renewable energy and electric vehicle charging projects



**3.5%** Average annual reduction in like-for-like energy consumption since 2018



### Exceeding Our Goals in 2020

Average annual reduction in like-for-like Scope 1 and 2 Greenhouse Gas emissions since 2018



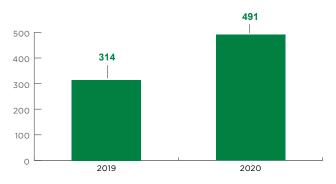
3.7%

Average annual increase in like-for-like waste diversion since 2018

#### Like-for-like Water Use

Average annual reduction in like-for-like water from 2018





# Glossary of Terms

**Adjusted Funds From Operations (AFFO):** An additional performance measure used by Regency that reflects cash available to fund the Company's business needs and distribution to shareholders. AFFO is calculated by adjusting Operating FFO for (i) capital expenditures necessary to maintain the Company's portfolio of properties, (ii) interest charges and (iii) other non-cash amounts as they occur.

<u>Core Operating Earnings (COE)</u>: An additional performance measure used by Regency as the computation of Nareit FFO includes certain non-comparable items that affect the Company's period-over-period performance. Core Operating Earnings excludes from Nareit FFO: (i) transaction related income or expenses (ii) gains or losses from the early extinguishment of debt; (iii) certain non-cash components of earnings derived from above and below market rent amortization, straight-line rents, and amortization of mark-to-market of debt adjustments; and (iv) other amounts as they occur. The Company provides a reconciliation of Net Income Attributable to Common Stockholders to Nareit FFO to Core Operating Earnings.

**Non-Same Property:** During either calendar year period being compared, a property acquired, sold, a Property in Development, a Development Completion, or a property under, or being positioned for, significant redevelopment that distorts comparability between periods. Non-retail properties and corporate activities, including the captive insurance program, are part of Non-Same Property.

**Operating EBITDAre:** Nareit EBITDAre is a measure of REIT performance, which the Nareit defines as net income, computed in accordance with GAAP, excluding (i) interest expense; (ii) income tax expense; (iii) depreciation and amortization; (iv) gains on sales of real estate; (v) impairments of real estate; and (vi) adjustments to reflect the Company's share of unconsolidated partnerships and joint ventures. Operating EBITDAre excludes from Nareit EBITDAre certain non-cash components of earnings derived from above and below market rent amortization and straight-line rents. The Company provides a reconciliation of Net Income to Nareit EBITDAre to Operating EBITDAre.

**Same Property:** Retail Operating Properties that were owned and operated for the entirety of both calendar year periods being compared. This term excludes Property in Development, prior year Development Completions, and Non-Same Properties. Property in Redevelopment is included unless otherwise indicated.

**Value Creation:** The estimated incremental value at completion using underwritten NOI at stabilization, valued at a market cap rate less estimated development costs.