

Regency Centers and Equity One Combine to Form the Preeminent Shopping Center Owner, Operator and Developer





Disclaimer

Cautionary Statement Regarding Forward-Looking Information

The information presented herein may contain forward looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 giving Regency's and Equity One's expectations or predictions of future financial or business performance or conditions. Forward-looking statements are typically identified by words such as "believe," "expect," "anticipate," "intend," "target," "estimate," "continue," "positions," "prospects" or "potential," by future conditional verbs such as "will," "would," "should," "could" or "may", or by variations of such words or by similar expressions. These forward-looking statements are subject to numerous assumptions, risks and uncertainties which change over time. Forward-looking statements speak only as of the date they are made and we assume no duty to update forward-looking statements. As forward-looking statements involve significant risks and uncertainties, caution should be exercised against placing undue reliance on such statements.

In addition to factors previously disclosed in Regency's and Equity One's reports filed with the Securities and Exchange Commission and those identified elsewhere in this communication, the following factors, among others, could cause actual results to differ materially from forward-looking statements and historical performance: the occurrence of any event, change or other circumstances that could give rise to right of one or both of the parties to terminate the definitive merger agreement between Regency and Equity One; the outcome of any legal proceedings that may be instituted against Regency or Equity One; the failure to obtain necessary shareholder approvals or to satisfy any of the other conditions to the transaction on a timely basis or at all; the possibility that the anticipated benefits of the transaction are not realized when expected or at all, including as a result of the impact of, or problems arising from, the integration of the two companies or as a result of changes in the economy and competitive factors in the areas where Regency and Equity One do business; the possibility that the transaction may be more expensive to complete than anticipated, including as a result of unexpected factors or events; diversion of management's attention from ongoing business operations and opportunities; potential adverse reactions or changes to business or employee relationships, including those resulting from the announcement or completion of the transaction; Regency's ability to complete the acquisition and integration of Equity One successfully or fully realize cost savings and other benefits and other consequences associated with mergers, acquisitions and divestitures; changes in asset quality and credit risk; the potential liability for a failure to meet regulatory requirements, including the maintenance of REIT status; material changes in the dividend rates on securities or the ability to pay dividends on common shares or other securities; potential changes to tax legislation; changes in demand for developed properties; adverse changes in financial condition of joint venture partner(s) or major tenants; risks associated with the acquisition, development, expansion, leasing and management of properties; risks associated with the geographic concentration of Regency or Equity One; risks associated with the industry concentration of tenants; the potential impact of announcement of the proposed transactions or consummation of the proposed transactions on relationships, including with tenants, employees, customers and competitors; significant costs related to uninsured losses, condemnation, or environmental issues; the ability to retain key personnel; and changes in local, national and international financial market, insurance rates and interest rates. Regency and Equity One do not intend, and undertake no obligation, to update any forward-looking statement.

Important Additional Information

Investors and security holders are urged to carefully review and consider each of Regency's and Equity One's public filings with the Securities and Exchange Commission (the "SEC"), including but not limited to their Annual Reports on Form 10-K, their proxy statements, their Current Reports on Form 8-K and their Quarterly Reports on Form 10-Q. The documents filed by Regency with the SEC may be obtained free of charge at Regency's website at http://www.regencycenters.com or at the SEC's website at www.sec.gov. These documents may also be obtained free of charge from Regency by requesting them in writing to One Independent Drive, Suite 114, Jacksonville, FL 32202-3842, or by telephone at (904) 598-7000.

The documents filed by Equity One with the SEC may be obtained free of charge at Equity One's website at http://www.equityone.com or at the SEC's website at www.sec.gov. These documents may also be obtained free of charge from Equity One by requesting them in writing to 410 Park Avenue, Suite 1220, New York, NY 10022, or by telephone at (212) 796-1760.

In connection with the proposed transaction, Regency intends to file a registration statement on Form S-4 with the SEC which will include a joint proxy statement of Equity One and Regency and a prospectus of Regency, and each party will file other documents regarding the proposed transaction with the SEC. Before making any voting or investment decision, investors and security holders of Equity One and Regency are urged to carefully read the entire registration statement and joint proxy statement/prospectus, when they become available, as well as any amendments or supplements to these documents and any other relevant documents filed with the SEC, because they will contain important information about the proposed transaction. A definitive joint proxy statement/prospectus will be sent to the shareholders of each party seeking the required shareholder approval. Investors and security holders will be able to obtain the registration statement and the joint proxy statement/prospectus free of charge from the SEC's website or from Regency or Equity One as described in the paragraphs above.

Participants in the Solicitation

Regency, Equity One, and certain of their directors and executive officers may be deemed participants in the solicitation of proxies from Regency and Equity One shareholders in connection with the proposed transaction. Information about the directors and executive officers of Regency and their ownership of Regency common stock is set forth in the definitive proxy statement for Regency's 2016 annual meeting of shareholders, as previously filed with the SEC on March 14, 2016. Information about the directors and executive officers of Equity One and their ownership of Equity One common stock is set forth in the definitive proxy statement for Equity One's 2016 annual meeting of shareholders, as previously filed with the SEC on April 1, 2016. Regency and Equity One shareholders may obtain additional information regarding the interests of such participants by reading the registration statement and the joint proxy statement/prospectus when they become available. Free copies of these documents may be obtained as described in the paragraphs above.



Transaction Overview

Transaction details

- 100% stock acquisition by Regency Centers Corp. ("Regency") of Equity One, Inc. ("Equity One")
 - 0.45x fixed exchange ratio (0.45 of a Regency share issued for each Equity One share)
 - Pro forma ownership of ~62% Regency / ~38% Equity One, which ~13% is Gazit-Globe Ltd. ("Gazit"); Gazit will be subject to customary standstill restrictions
 - Regency to be the surviving public company

Management and board

- Hap Stein, Chairman and CEO
- Lisa Palmer, President and CFO
- Jim Thompson, EVP of Operations & Mac Chandler, EVP of Development
- Regency board will be comprised of 12 directors (10 of 12 independent), including 9 directors from Regency, 2 directors from Equity One and 1 director from Gazit
 - Chaim Katzman, Equity One's Chairman, will become non-executive Vice Chairman of Regency board, Gazit's exclusive designee and member of Regency's Investment Committee

Cost savings and benefits

 Expected ~\$27 million of annualized cost savings primarily related to the elimination of duplicative corporate and property-level operating costs

Dividend

Regency will maintain dividend with a focus on building its track record of consistent increases

Expected close

- Expected in Q1 or early Q2 2017; subject to customary closing conditions, including Regency and Equity One shareholder approvals
 - Gazit has executed a voting agreement in support of the transaction

Strategic Rationale and Transaction Benefits

Uniquely positioned to enhance shareholder value as preeminent national shopping center REIT

Unparalleled portfolio of high-quality centers with enhanced prospects for growth

- Increases concentration of high-quality shopping centers in higher density, in-fill trade areas
 - Expands and deepens presence in target trade areas
 - Increases density by more than 30% and demographic purchasing power¹ by ~15%
- Maintains grocery-anchored focus and portfolio's significant composition of high-quality assets
 - Greater geographic and tenant diversity
 - 79% combined grocery-anchored / \$631 grocer sales per sq. ft.²
 - \$19.94 ABR per sq. ft.
- Enhances ability to deliver consistent and higher organic / same property NOI growth
 - Embedded growth from below-market leases, increases in occupancy and remerchandising opportunities

Positioned for value creation

- Best-in-class national development and leasing platform positioned to unlock value within combined portfolio, including identified and future redevelopment projects
- Better access to capital enhances return profile of future growth opportunities

Provides for scale benefits

- Creates the leading shopping center REIT
 - Overhead ratio³ improves to approximately 33bps
 - Elimination of duplicative costs and ability to attract excellent talent
- Breadth of combined platform provides for expanded growth opportunities
- Positioned to achieve superior cost of capital and capital deployment opportunities
- Significantly increases shareholder liquidity

Positive financial impact

- Maintains well-capitalized and flexible balance sheet to support growth
- Expected ~\$27 million of annual run-rate operational and cost saving benefits by 2018
- Accretive to Core FFO, assuming full cost benefits, before positive impact of SFAS 141 adjustments⁴ and after planned dispositions
- Outsized organic growth profile positions the combined company for enhanced NAV growth

Data as of 9/30/16 pro forma for subsequent events

- ¹ Based on median population plus median household income within 3-mile trade area
- ² Based on stores reporting sales; Most recently reported sales; Grocery-anchored weighted by portfolio value per Green Street Advisors
- ³ Based on 3Q16 annualized net G&A as a % of enterprise value as of 11/11/16; Enterprise value calculated using implied equity value of Equity One based on merger exchange ratio of 0.45x Regency share for each Equity One share
- ⁴ In connection with the transaction, Regency expects SFAS adjustments associated with purchase accounting related to above / below-market leases

Unparalleled Portfolio of High Quality Centers

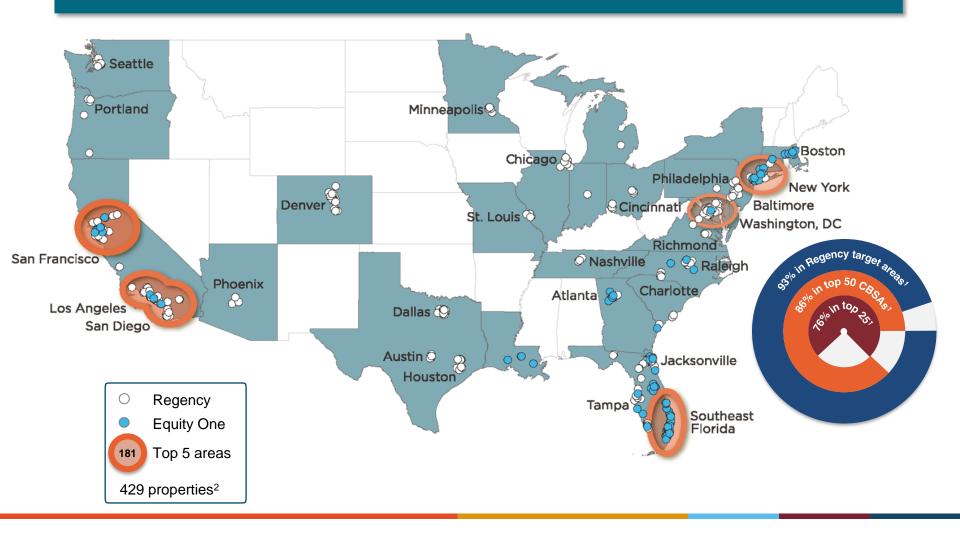
Compelling combination

		Regency	Equity One	New Regency	Peer average
Unparalleled national portfolio	Total portfolio (# / sq. ft.) ¹ In-process re/development (# / \$mm / %) ² Total ABR per sq. ft. ³ % Grocery-anchored ⁴ Top tier grocer % % Leased (Total / In-Line) ⁵	307 / 42,050 21 / \$221 / 2.3% \$19.88 86% 75% 96.0% / 92.7%	122 / 15,121 9 / \$246 / 4.7% \$20.06 66% 75% 95.4% / 89.8%	429 / 57,171 30 / \$467 / 3.0% \$19.94 79% 75% 95.8% / 91.9%	4.3% \$16.20 64% 63% 94.7% / 88.1%
Attractive demographics	Median trade area population (a) ⁶ Median household income (b) ⁶ Combined purchasing power (a + b) % College-educated ⁷	110,000 \$90,000 200,000 29%	215,000 \$80,000 295,000 26%	145,000 \$85,000 230,000 28%	125,000 \$75,000 200,000 24%



Combination Deepens Presence in Target Trade Areas

Greater scale of local and regional management operations enhances efficiencies





¹ Based on weighted average ABR as of 9/30/16

² Includes 100% of co-investment partnerships

Top 50%+ of Portfolio in 5 Premier Trade Areas

Top 5 New Regency trade areas (% of total ABR)

% of total ABR	
ABR / sq. ft.	

Southern California	Northern California	Southeast Florida	New York Metro	DC Metro	
14%	13%	12%	9%	7%	
\$25.13	\$27.03	\$18.08	\$31.48	\$24.02	

Median HHI¹

Trade area pop1

\$90,000	\$95,000	\$65,000	\$95,000	\$120,000
135,000	155,000	135,000	365,000	95,000





Culver Center

Southern California





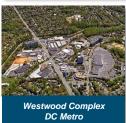














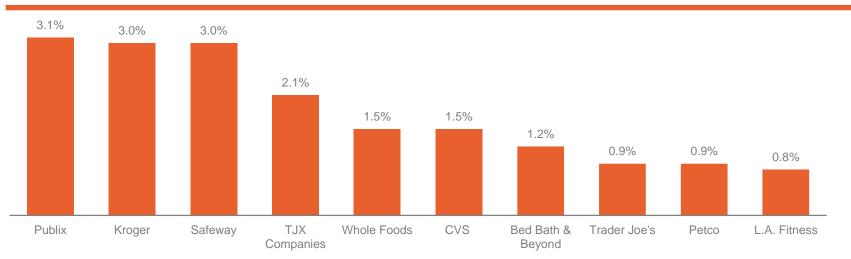




Well-Diversified, High-Quality Significant Tenants

Largest single tenant represents only ~3% of estimated combined ABR

(% of total ABR)

















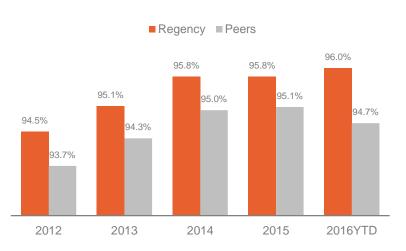




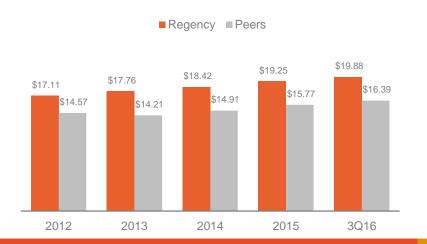


Regency's National Leasing and Management Platform has Delivered Stable, Consistent Outperformance

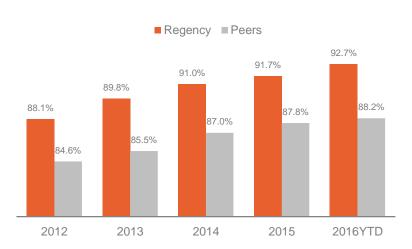
Same property % leased (2012 – 2016YTD)



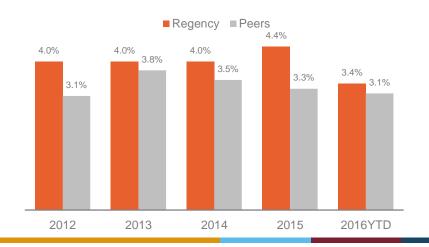
ABR per sq. ft. (2012 - 2016)



In-line % leased (2012 - 2016YTD)1

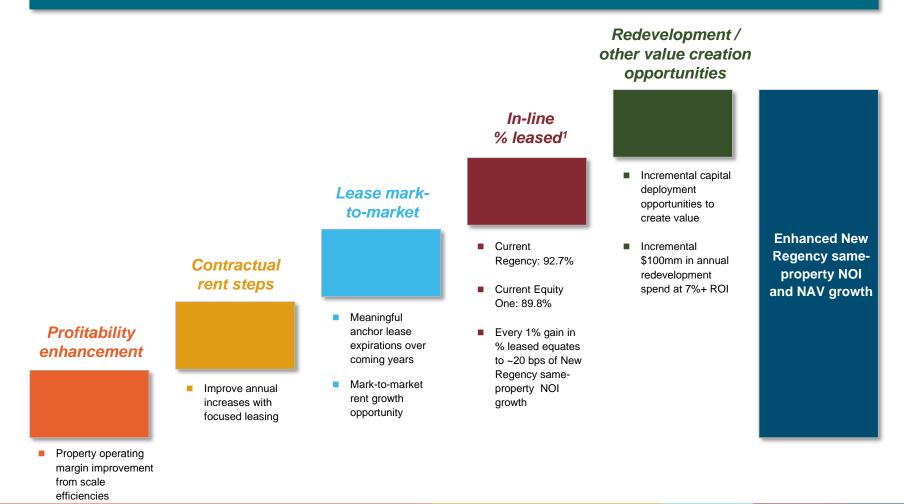


Same property NOI growth (2012 - 2016YTD)²



Significant Embedded Growth Opportunities

Multiple growth levers to drive incremental same-property NOI and NAV



Enhanced Opportunity to Create Value through Disciplined Approach to Development and Redevelopment

Re/development pipeline vs. peers (% of enterprise value)¹

4.7% 3.0% 2.3% FRT UE AKR EQY KIM DDR New REG BRX RPAI REG

In-process pipeline (% of total investment)



Select development / redevelopment projects









Regency

Equity One



Unlocking Meaningful Upside with Redevelopment and Optimized Asset Management

Westwood Complex

Bethesda, MD



Potrero Center

San Francisco, CA



Costa Verde La Jolla, CA



Overview

- Situated on 22 acres of contiguous land in one of most affluent areas in DC Metro area
- 467,000 sq. ft. outdated center and ancillary buildings anchored by high performing Giant Eagle supermarket

Opportunity

- County has recently up-zoned the property
- May develop up to 1,800,000 of GLA comprised of anchored retail and residential (multifamily and townhomes), for which New Regency would partner with industry-leading developer/operators

Overview

- Located on nearly a full city block in heart of Mission Bay district in walkable urban setting
- 227,000 sq. ft. center anchored by Safeway, Ross. Petco and 24 Hour Fitness

Opportunity

- Site has significant underlying entitlements
- Up to ~350,000 sq. ft. retail / 50,000 sq. ft. office / 800 units residential
- No restrictions on national retailers (rare for San Francisco)
- Intrinsic demand for retail, residential & office

Overview

- Located across from Westfield's UTC Mall, undergoing \$1B+ redevelopment
- Adjacent to new transit stop and the epicenter for biotech, health, office and UCSD research

Opportunity

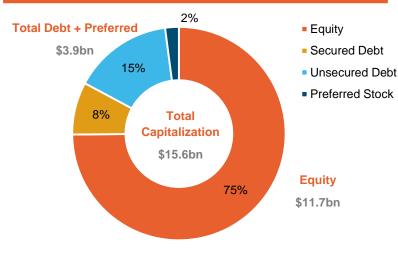
- Reposition the center with 150,000 sq. ft. of new GLA, several new anchors and new 7story hotel not to be owned by New Regency
- Entitlements expected in ~3 years

Regency Centers. Regency

Equity One

Preserves Balance Sheet Strength to Support Growth

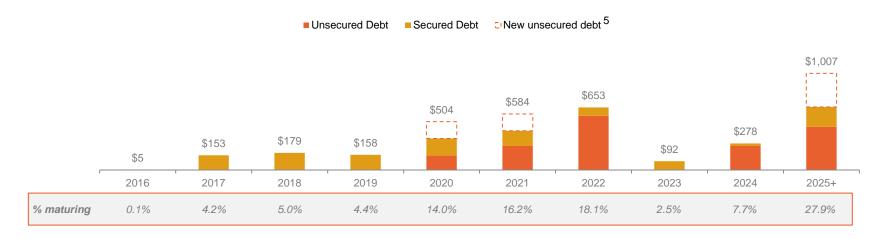
Pro forma capital structure (% of total capitalization)¹



Pro forma debt maturity profile (\$mm)

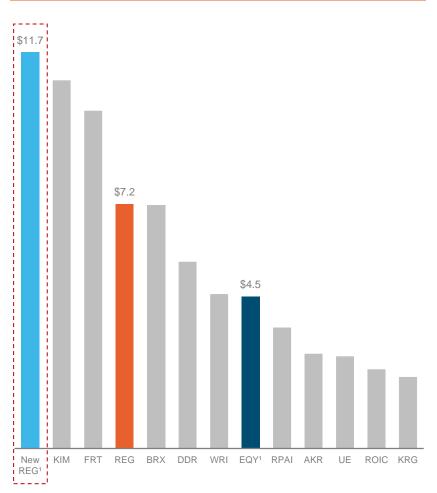
Pro forma credit metrics

	New Regency
Net debt / LTM EBITDA ²	4.8x
LTM fixed charge coverage ²	4.1x
Unencumbered assets to gross real estate assets ³	79.7%
Secured debt / gross assets ⁴	7.7%
Net debt / gross assets ⁴	31.1%



Formation of Leading Shopping Center REIT

New Regency will become the highest valued shopping center REIT based on equity value (\$bn)

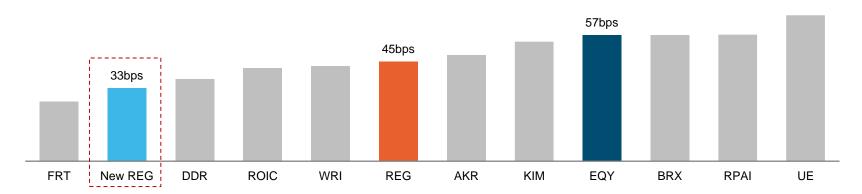


REITs currently included in S&P 500 index (\$bn)

	Company	Equity	market cap
1.	Simon Property Group	• •	\$66.1
2.	American Tower*		45.0
3.	Public Storage		37.2
4.	Crown Castle International*		29.7
5.	Prologis		25.3
6.	Equinix*		23.2
7.	AvalonBay Communities		23.0
8.	Equity Residential		22.8
9.	General Growth Properties		22.6
10.	Welltower		22.3
11.	Weyerhaeuser Company*		21.5
12.	Boston Properties		21.0
13.	Ventas	New Regency	21.0
14.	Vornado Realty Trust	would be the	19.1
15.	Essex Property Trust	largest shopping	14.6
16.	Digital Realty Trust	center REIT in	14.2
17.	Realty Income Corporation	S&P 500, if included	14.1
18.	HCP	المستحدثين إحمام	13.3
19.	Host Hotels & Resorts		12.3
20.	New Regency ¹		11.7
21.	SL Green Realty		11.0
22.	Kimco Realty		10.9
23.	Macerich		10.8
24.	Federal Realty		10.0
25.	UDR		9.9
26.	Extra Space Storage		9.7
27.	Iron Mountain*		8.3
28.	AIMCO		6.9

Operational and Cost Saving Benefits Provided by Scale

Operational efficiency vs. peers (G&A % of asset value)



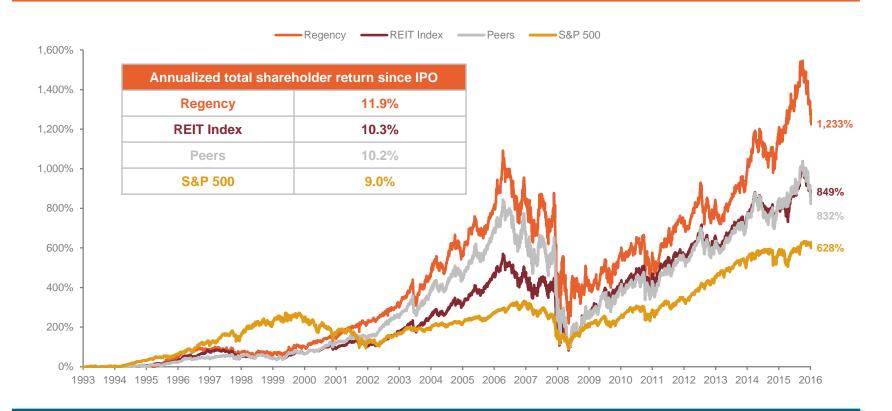
Annual cost savings

- Expected ~\$27 million of annual run-rate operational and cost saving benefits by 2018:
 - Property-level operating costs
 - Corporate overhead
- Potential additional cost and revenue benefits:
 - Enhanced purchasing power
 - Enhanced leasing opportunities
 - Opportunity for capital recycling into higher quality assets
 - Improved cost of capital due to balance sheet strength and improved growth profile
 - Potential interest rate savings in near-term



Regency's History of Outperformance Since IPO

Total shareholder return (IPO - present)



Regency's performance reflects exceptionally merchandised and located national portfolio

Strong Leadership Continuity and Best-In-Class Governance

Best-in-class governance practices

Years of experience Industry Regency Regency Martin E. "Hap" Stein, Jr. Non-staggered board Chairman and 40 40 Chief Executive Officer High independent board composition **Lisa Palmer** President and 20 20 Chief Financial Officer Shareholder access to proxy **Mac Chandler** 17 25 Executive Vice President, No current shareholder Development rights plan **Jim Thompson** 35 35 Executive Vice President, **Majority voting** Operations

Cycle-tested leadership team

Peers

Transaction Rationale and Benefits

Unparalleled portfolio of high-quality centers, primarily grocery-anchored, located in dense in-fill and affluent trade areas with superior growth prospects

Best-in-class capabilities position New Regency to harvest value creation opportunities from development, redevelopment and asset management

Powerful shopping center platform provides for sizeable scale benefits

Positive financial impact while maintaining balance sheet strength and flexibility