

**Investor Presentation** 

Regency Centers.



## **Regency Centers Mission and History**

## Our mission is to be the preeminent groceryanchored shopping center owner and developer through:

- First-rate performance of our exceptionally merchandised and located national portfolio
- Value-enhancing services of the best team of professionals in the business
- Creation of superior growth in shareholder value



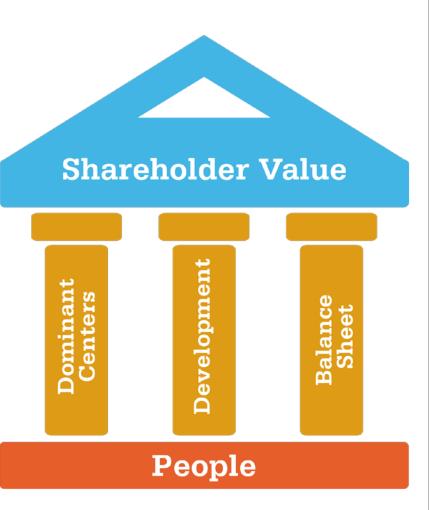


- Real Estate Investment Trust (REIT) – NYSE:REG
- 1963 Founded by Joan and Martin Stein
- 1993 Initial Public Offering (IPO)
- 307 shopping centers, 42.2 million square feet
- Total Market Capitalization \$9.7 billion\*
- Since the IPO, total shareholder return has outpaced the S&P 500 and REIT Equity and Shopping Center Indices

	TSR from IPO**
REG	11.9%
REIT Index	10.8%
SC Index	9.5%
S&P 500	9.1%

## **Proven Model and Strategy**

- Sustain average annual 3% NOI growth from high-quality portfolio of community and neighborhood shopping centers
- Deliver an average of \$200 million of developments and redevelopments at attractive returns from a disciplined program
- Cost-effectively enhance an already strong balance sheet
- Engage an exceptional team that operates efficiently and is recognized as an industry leader
- Growing shareholder value



## **High-Quality Portfolio**

Desirable Infill Trade Areas



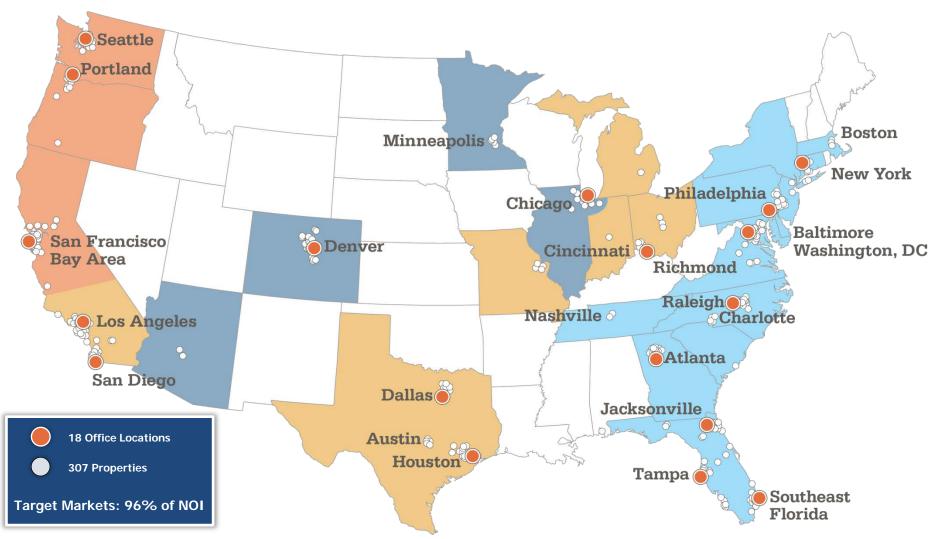
Highly Productive Grocers High-Quality Centers with Sustainable Competitive Advantages

- Attractive target metro markets
- Substantial purchasing power
  - AHH Income > \$100k
  - Population > 100k
- Supply constraints

- 87% of portfolio is grocery-anchored
- \$32 million annual grocer sales, or \$630 psf

- Merchandise with best-in-class retailers
- Higher occupancy
- Drive pricing power

# **Attractive Target Markets**





Note: Pro rata NOI as of 12/31/2016; excludes termination fees

# **Attractive Demographics**

	# of Properties	% of NOI <sup>(1)</sup>	Regency AHH Income (\$000s)	Market AHH Income (\$000s)
Southern California	36	18.7%	\$106	\$90
San Francisco Bay Area	22	11.3%	\$121	\$117
Washington/Baltimore	36	9.7%	\$128	\$115
Houston/Austin	18	7.7%	\$118	\$87
Atlanta	16	4.8%	\$113	\$80
Tampa/Southwest Florida	13	4.6%	\$79	\$74
Southeast Florida	10	4.3%	\$83	\$75
Raleigh/Charlotte	18	4.1%	\$94	\$81
Chicago	10	3.8%	\$122	\$86
Denver/Boulder	15	3.2%	\$92	\$89
Philadelphia	11	3.0%	\$114	\$84
Dallas	12	2.8%	\$119	\$84

Top Markets Subtotal	217	78.2%
12 Other Target Markets	66	17.8%

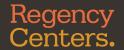
Regency National Portfolio: AHH Income > \$100k, 40% higher than the national average



(1) Pro rata NOI as of 12/31/2016; excludes termination fees
Note: Demographics source: Synergos Technologies, Inc (STI: Pop Stats); weighted average based on NOI; 3-mile demographics

# **Highly Productive Grocers**

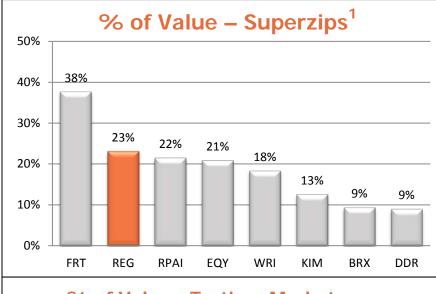
	# of Regency Stores <sup>(1)</sup>	Reported Annual Sales Reported Ann Per Store Per Square	
Kroger	59	\$35,900	\$600
Albertsons/Safeway	48	\$29,700	
Publix	41	\$34,500	\$730
Ahold/Delhaize	14	\$25,600	\$510
Supervalu	9	\$20,400	\$320
H.E.B.	5	\$78,500 \$1,14	
Other - Specialty	60	\$25,400	\$860
Other - Traditional	29	\$25,300	\$480
	265	\$32,000	\$630

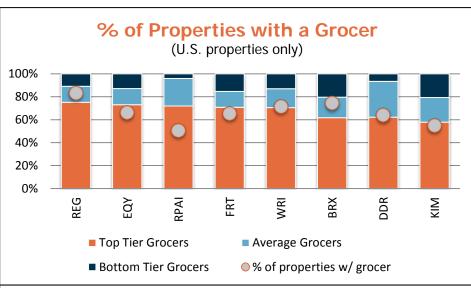


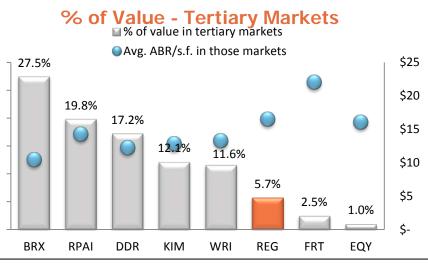
(1) (2) Includes retailer-owned stores

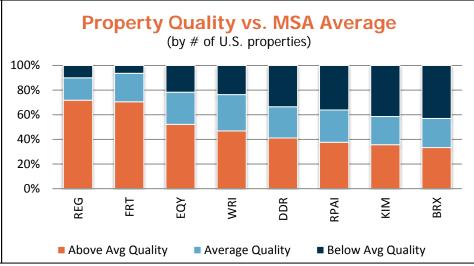
Dollar figures are in thousands. Based on stores reporting sales; most recently reported sales

## **Portfolio Quality**



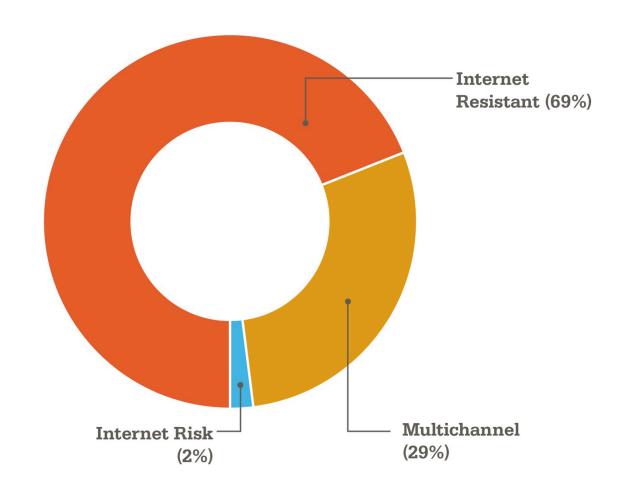






## **Necessity Driven and Internet Resistant**

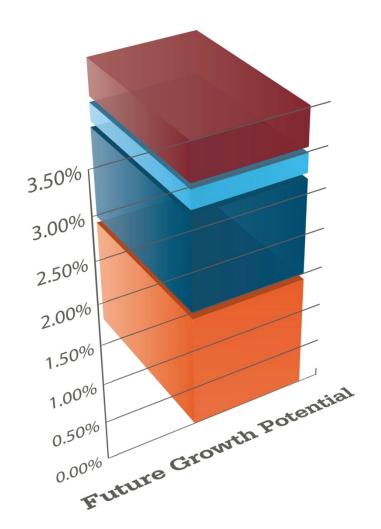
Internet Resistant	69%
Grocer/Specialty	21%
Service	21%
Restaurant	19%
Medical	5%
Health Club	3%
Multichannel	29%
Department/Discount	7%
Financial Services	6%
Soft Goods	5%
Home Improvement/ Housewares	4%
Sporting Goods/Hobby	4%
Drug	3%
Internet Risk	2%
Electronics/Books	2%
Total	100%





Note: Percent of pro rata base rent by tenant category; data as of 12/31/16

## Reliable and Superior NOI Growth



Rent Steps provide baseline growth (1.3% today; Goal of 1.5%+)

Rent Growth every 1% translates to ~0.12% (11.3%<sup>(1)</sup> today; Goal of 10%+)

Average Commenced Occupancy every 10 bps translates to ~0.15% (94.5%<sup>(1)</sup> today)

Other Opportunities provide for additional growth (Goal of 0.5%)

- New pad creation
- Operating expense savings
- Percentage rent increases
- Ancillary income increases



## **Astute Capital Allocation**

## Match-Funding Strategy

- High and consistent portfolio quality leads to funding flexibility
- Opportunistically upgrade overall quality as new investments are identified
- Lower growth properties are funding source with limited impact on earnings growth
- ATM allows for matched timing on sources and uses
- Growing levels of free cash flow complete funding requirements

\$000s	<u>2017E</u>
Development Funding	
Redevelopment and Development Starts	\$150,000 - \$250,000 6.75% - 7.75%
Dispositions for development funding <sup>(1)</sup>	\$0 - \$90,000 6.0% - 7.0%
Acquisition Funding	
Acquisitions	\$0 - \$80,000 +/- 5.0%
Forward Equity Offering	\$90,000



## Fortify Future NOI Growth

- Rigorously review portfolio to identify low growth assets and execute on disciplined match-funding capital allocation strategy
- Disposition proceeds redeployed into developments with attractive returns and acquisitions at comparable cap rates with superior NOI growth
  - Anchored by highly productive grocers
  - Infill trade areas with substantial purchasing power and incomes exceeding metro averages
  - Regency's local offices and relationships providing off-market opportunities
  - High-quality centers benefiting from:
     pricing power + higher occupancy +
     merchandising = reliable NOI growth



# **Acquisition Spotlight**

## Klahanie Shopping Center – Seattle, WA

- Superior location; located within the masterplanned community of Klahanie
- Anchored by Kroger's highly productive QFC banner
- Affluent and highly-educated 3-mile population:
  - \$137,000 Average Household Income
  - 65% have a Bachelor's degree or higher
- Compelling return
  - 7.25% Unlevered IRR



# Attractive 3-Mile Demos

\$145,000

**AHHI** 

260,000

Population (300,000 daytime)

73%

**Total Higher Education** 

# Investment Details

- Purchase Price \$281M
- Cap Rate 4.0%
- 10-yr. NOI CAGR 8.0%

## **Property Snapshot**

- Redevelopment opportunity
- 300k sf of retail (95% leased)

# Market Common Clarendon – DC Metro Arlington, VA (Clarendon)



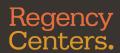






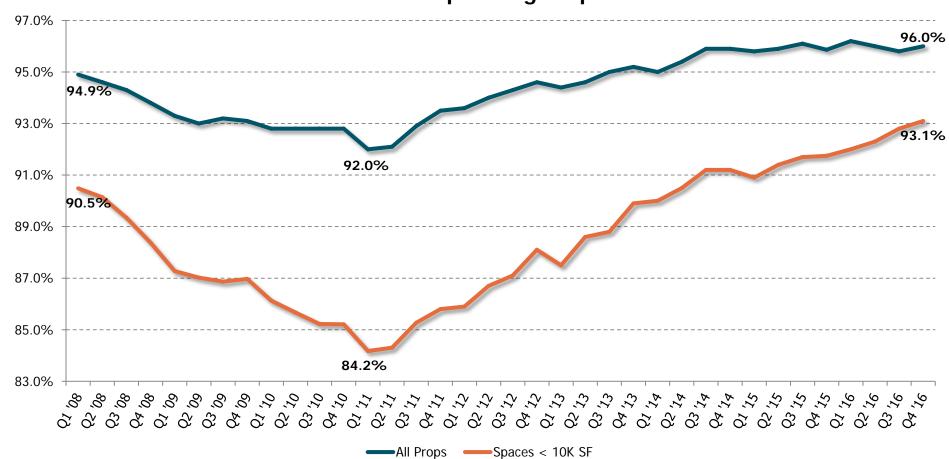
## **Fundamental Trends**

	Guidance 2017	2016	2015	2014	2013	2012
Percent Leased at period end (1)	+/- 96.0%	96.2%	95.8%	95.8%	95.1%	94.8%
<b>Spaces ≥ 10,000 SF</b>		98.3%	98.4%	98.8%	98.5%	98.8%
<b>Spaces</b> < 10,000 <b>SF</b>		93.0%	91.7%	91.1%	89.8%	88.4%
Rent Growth		11.3%	9.6%	11.7%	5.9%	3.7%
Same Property NOI Growth – Excluding Term Fees	2.25% - 3.0%	3.5%	4.4%	4.0%	4.0%	4.0%



## **High-Quality Portfolio**

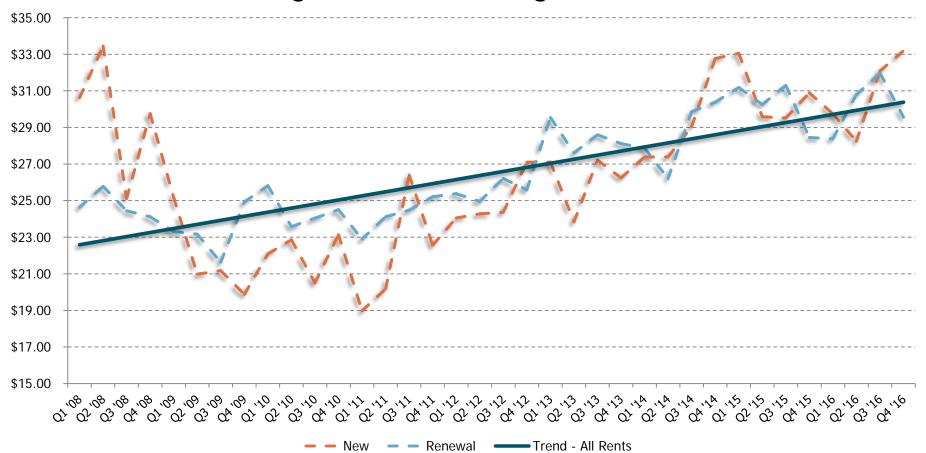






# **Growing Pricing Power**

## Average Rent of Leases Signed < 10K SF





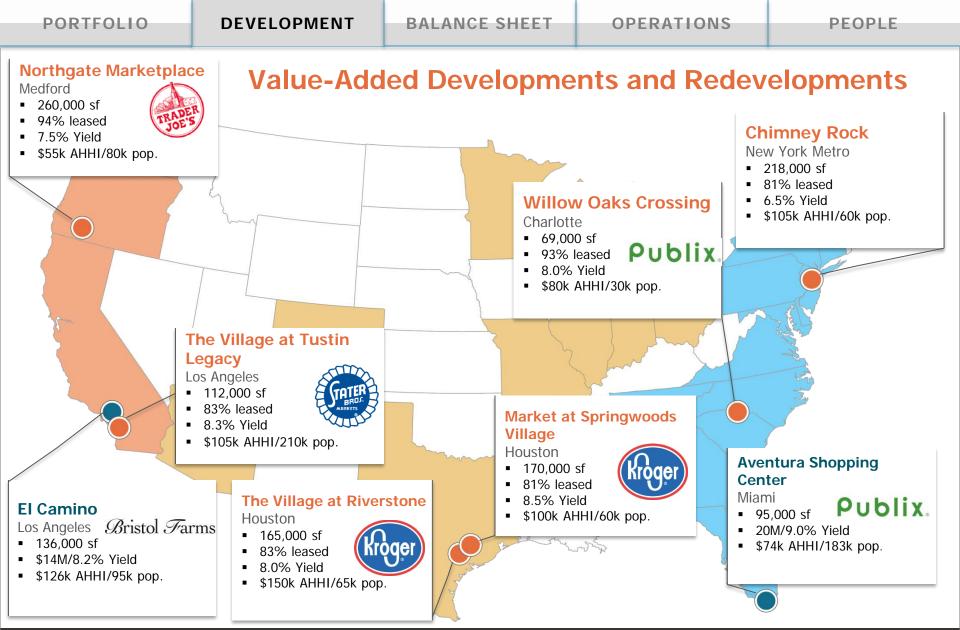
Note: Excludes Ground Leases

## Creating High-Quality Centers and Value

Presence in 18 key markets with in-house expertise and anchor relationships to create "A" quality shopping centers and substantial shareholder value

- Sharpened and disciplined focus:
  - Core shopping center developments intended to be owned long-term
  - Located in desirable infill markets
  - Anchored by dominant, national and regional chains and high volume specialty grocers
  - Right-sized development scope limited in size to manage exposure and risk
- Proven track record:
  - Since 2000, over 200 developments estimated value creation of nearly \$1B
  - Since 2012, over \$500 million of development with estimated value creation of more than \$290M
- Utilize expertise to create additional value in operating portfolio through redevelopment
- Cost-effectively fund through sale of low-growth assets





### Notes



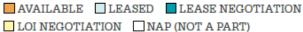
With the exception of Northgate Marketplace, yield represents the ratio of Regency's underwritten NOI at stabilization to total estimated net development costs, before any adjustments for expected JV partner buyouts. Northgate Marketplace reflects the combined phase I & II yield.

<u>% Leased reflects leased and committed; includes retailer-owned GLA</u>

# **Development Spotlight**The Village at Tustin Legacy – *Los Angeles, CA*

- Located in the highly affluent Orange County within the master-planned community of Tustin Legacy
- Attractive 3-mile Demographics
  - \$105k AHHI
  - 210k population (311k daytime)
- 82% leased and committed
- Attractive Return: 8.3% Yield







# **Development Spotlight**Chimney Rock – *New York Metro*

- Located in an affluent NYC suburb with an average household income of \$105k
- Dominant regional draw, anchored by Nordstrom Rack, Saks off 5<sup>th</sup>, and the only Whole Foods within a 30-minute drive time
- 81% leased and committed
- Total project costs of \$71.2M



# **Development Spotlight**The Village at Riverstone – *Houston*

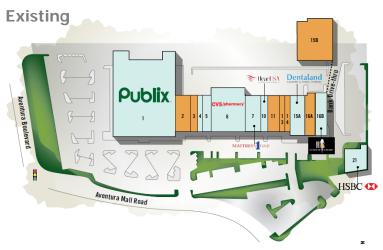
- Located in Houston's fastest growing master-planned community of Riverstone
- Attractive 3-mile Demographics
  - \$150k AHHI
  - 60% total higher education
- 82% leased and committed.
- Attractive Return: 8.0% Yield



## **Redevelopment Spotlight**

Aventura Shopping Center – Miami, FL

- Complete tear down of existing center for ground-up development of new 95,000 SF center with contemporary design
- Executed new leases with Publix and CVS with 25+ years of lease term:
  - Constructing unique 50,000 SF podium Publix with parking underneath
  - Relocating CVS to stand-alone building with drive-thru
- Incremental costs: \$20.8 million
- Attractive return: 9.0% Yield



### **After Redevelopment**





# Cost-Effectively Enhance a Strong Balance Sheet

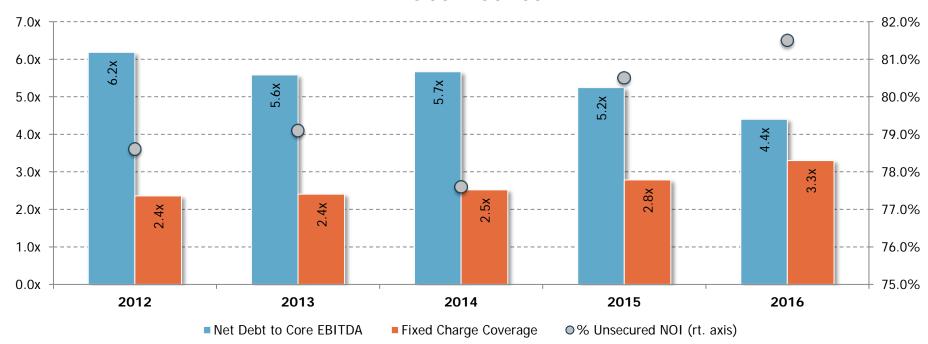
- Sound financial position and access to multiple sources of capital
  - Manageable near-term debt maturities
    - ✓ Hedged interest rate exposure on 2017 unsecured maturities
    - ✓ Partial redemption of 2017 unsecured maturities limits maturity risk
  - Rigorously manage \$800 million bank line of credit and maintain substantial uncommitted capacity
  - Disciplined match-funding strategy
  - Large pool of unencumbered assets and excellent relationships with mortgage lenders
  - Co-investment partnerships have appetite for growth



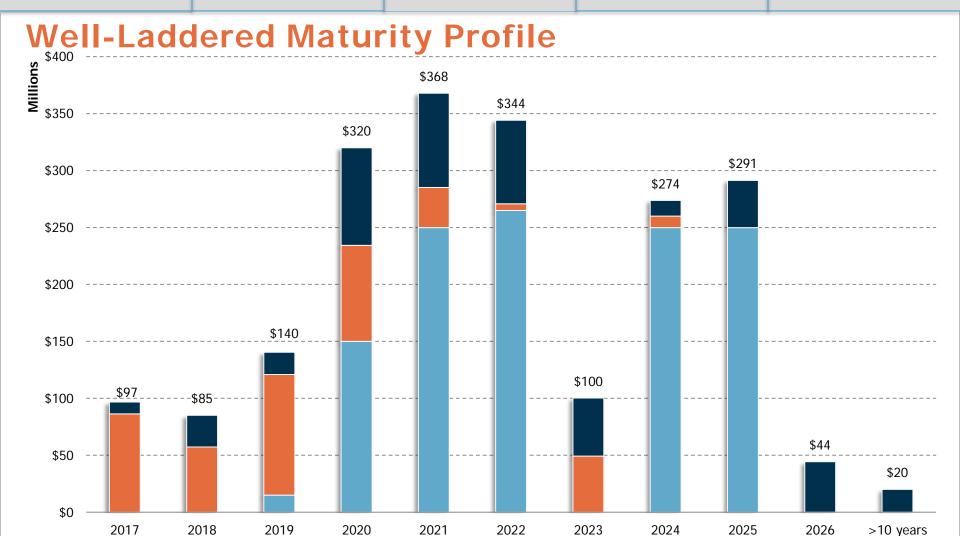
# Strong Balance Sheet with Reliable Access to Capital

Investment grade ratings: Fitch: BBB+, Moody's: Baa1, S&P: BBB+

### **Debt Metrics**







■ Consolidated Mortgages

Unconsolidated Mortgages

Unsecured Debt



## **Co-Investment Partnerships**

- Strong institutional sponsorship with appetite for growth
- Expands operating platform by leveraging partnership capital
- Annual third-party revenues of ~\$23 million

	CalPERS	Oregon	CalSTRS	USAA	Total
Number of properties <sup>(1)</sup>	70	20	7	8	105
Total GLA – millions <sup>(1)</sup>	9.1	2.9	0.7	0.8	13.5
Gross assets – FMV - millions <sup>(2)</sup>	\$3,350	\$940	\$215	\$260	\$4,765
Regency's ownership %	40%	20%-30%	25%	20%	



## **Integrated Sustainability Management Vision**

Our vision is to be an industry leader in sustainability, while enhancing our brand reputation and engaging with our key stakeholders.

### **Operations**

- Reduce operating expenses and increase ancillary income by implementing cost effective initiatives:
  - Solar Development
  - LED Lighting + Controls
  - EV Charging Stations
  - Smart Irrigation
  - Energy Procurement

### **Development**

- Continue industry-leading sustainable development program:
  - LEED Certified Developments
  - Green Bonds
  - Green Building Best Practices
  - Creative property improvements

## **Engagement**

- Enhance our reputation and marketability with investors and tenants to drive business and sustainability performance:
  - GRESB "Green Star" recognition
  - Ranked ~70<sup>th</sup> percentile of all respondents and peer group
  - Sustainability Report





The Art and Science of Fresh Look®



### Merchandising

We blend best-in-class local merchants with top national retailers in a considerate. curated, and calculated merchandising strategy.

Each retailer is hand-selected not only for what they can bring to our centers, but for what our centers can bring to their business.



### **Placemaking**

The perfect retail environment is a physical reflection of what makes the surrounding areas unique, while providing optimal walkability and access.

We source top local artists pleasing, relaxing, and individualized setting ideal for shopping, dining, and gathering.



### Connecting

We're people people.

We actively engage with local communities through special events, charitable initiatives, social media best practices. and anything else that creates a unique touch-point between our retailers and their shoppers.



# **Cycle-Tested and Engaged Management Team**



**Hap Stein**Chairman & CEO



**Lisa Palmer**President & CFO



**Mac Chandler**EVP – Development



**Jim Thompson** EVP – Operations



John Delatour Managing Director



**Craig Ramey**Managing Director



**Alan Roth**Managing Director



Nick Wibbenmeyer Managing Director

## Regency Well Positioned to Grow Shareholder Value

### **Portfolio of Centers with Sustainable Advantages**

- Exceptionally merchandised to highly productive grocers and best-in-class retailers
- Desirable infill trade areas in attractive target markets

### **Strong Balance Sheet**

- Manageable debt maturities
- \$800 million bank line of credit
- Access to multiple sources of capital

### **Disciplined Value-Add Development Program**

- Capabilities to create high quality shopping centers in target markets
- \$200 million in average annual developments and redevelopments with profitable risk-adjusted returns

### **Experienced, Cycle-Tested Management Team**

- National presence, "local sharp shooters"
  - 18 market offices and 400 employees
- Industry-leading operating systems/greengenuity®



At Regency Centers, we have lived our values for 50 years by executing and successfully meeting our commitments to our people, our customers, and our communities. We hold ourselves to that high standard every day. Our exceptional culture will set us apart for the next 50 years through our unending dedication to these beliefs:

### We are our people.

We believe our people are our most fundamental asset - the best professionals in the business who bring our culture to life. We are the company you want to work for and the people you want to do business with.

### We work together to sustain superior results.

We believe that, by partnering with each other and with our customers, our talented team will sustain superior results over the long term. We believe that when you are passionate about what you are doing and who you are working with in a results-oriented, family atmosphere, you do it better.

### We provide exceptional service to our customers.

We believe in putting our customers first. This starts by owning, operating, and developing dominant shopping centers that are exceptionally merchandised and maintained and most preferred by the neighborhoods and communities where our best-in-class retailers will thrive.

#### We add value.

We believe in creating value from every transaction. We realize the critical importance of executing, performing and delivering on our commitments.

### We perform for our investors.

We believe that the capital that our investors have entrusted to us is precious. We are open and transparent. We are committed to enhancing the investments of our shareholders, bond and mortgage holders, lenders, and partners.

#### We connect to our communities.

We believe in contributing to the betterment of our communities. We strive to develop and operate thriving shopping centers that are connected to our neighborhoods. We are continuously reducing our environmental impact through our greengenuity® program.

### We do what is right.

We believe in unwavering standards of honesty and integrity. Since 1963, our Company has built its reputation by maintaining the highest ethical principles. You will find differentiation in our character – we do what is right and you can take us at our word.

### We are the industry leader.

We believe that through dedication to excellence, innovation, and ongoing process improvements, and by remaining focused on our core values, we will continue to be the industry leader in a highly competitive and ever-changing market.



Forward-looking statements involve risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements. Please refer to the documents filed by Regency Centers Corporation with the SEC, specifically the most recent reports on forms 10K and 10Q, which identify important risk factors which could cause actual results to differ from those contained in the forward-looking statements.

This presentation references certain non-GAAP financial measures. More information regarding these non-GAAP financial measures can be found in company documents filed with the SEC.